

DIKGATLONG LOCAL MUNICIPALITY



SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2025 - 2026

"A DEVELOPMENTAL MUNICIPALITY THAT PROVIDES SUSTAINABLE SERVICES"





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1. MAYOR'S FOREWORD

The 2025/2026 Service Delivery and Budget Implementation Plan will ensure effective service delivery across the entire area of the Municipality in line with the approved Budget and Integrated Development Plan. The Plan is also intended to accelerate infrastructure development and investment, especially in the poorly developed areas of the Municipality through the municipal infrastructure grant (MIG), expanded public works programme (EPWP) and own municipal revenue. Considering that the Dikgatlong Local Municipality is faced huge service delivery backlogs, all the strategies must address basic services such as housing and land reform, water and sanitation, electricity, roads and storm water, social development services and local economic development opportunities, which have been prioritised for the financial year 2025/2026.

The Local Government system has introduced sufficient legislation and policies intended to improve service delivery and enhance accountability to local communities, *amongst others*, the following:

- **CONSTITUTION OF THE REPUBLIC OF SOUTH AFRICA, 1996:** Outlines the five (5) objectives of local government as key strategic planning focus areas, viz. Municipal Transformation and Institutional development, Basic Service Delivery, Social-Economic Development, Healthy and Safe Environment and Good Governance and Public Participation.
- **LOCAL GOVERNMENT: MUNICIPAL SYSTEMS ACT, 32 OF 2000:** Regulates Public Participations, Integrated Development Plan, Performance Management and Local Government Administration and Human Resources such as employment contracts and performance agreements.
- **LOCAL GOVERNMENT: MUNICIPAL FINANCE MANAGEMENT ACT 56 OF 2003:** Regulates Responsibilities of Mayors with regard to budget process and related matters, Responsibilities of Municipal Officials relating to financial management and administration and the MFMA National Treasury Circulars dealing with, amongst others, the Service Delivery and Budget Implementation Plan (SDBIP), preparation of the Municipal Budgets, Annual Report and Integrated Development Plan.
- **LOCAL GOVERNMENT: MUNICIPAL PERFORMANCE REGULATIONS FOR MUNICIPAL MANAGERS AND MANAGERS DIRECTLY ACCOUNTABLE TO MUNICIPAL MANAGERS, 2006:** Employment Contract and Performance Agreements for Senior Managers.
- **SECTION 41 OF LOCAL GOVERNMENT: MUNICIPAL SYSTEMS ACT:** Provides clear guidelines to Municipalities in terms of the Performance Management System and set the following:
 - † Key Performance Indicators to measure performance, including outcomes and impacts on IDP developmental priorities & objectives.
 - † Monitor, measure and review performance at least once a year with regard to those objectives and prioritise against KPIs and targets.

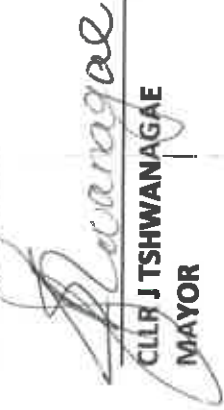


- † Measurable performance target with regard to each of those development priorities and objectives.
- † Where performance targets are not met, take measures to improve performance on those priorities and objectives.
- † Establish process of regular reporting to Council, Council structures, the community and other organs of the state.

Platform exists to realize Local Government developmental objectives and address the socio-economic needs of local communities to change the living conditions of the masses of our people. On the 31 May 2025, Council adopted the Budget and IDP, the two strategic documents that outlines what the Municipality has planned to do and the financial resources to support it. The Service Delivery and Budget Implementation Plan (SDBIP), which links planning and actual performance, constitutes a “social contract” between the Administration, Council and Community in terms of the objectives and targets to be implemented in the 2025/2026 financial year. It is a monitoring tool to assist the Mayor, Councillors, Senior Managers and Community to implement Council developmental responsibilities and provide a link between the Mayor, Council and Administration to hold management and elected public representatives accountable for their performance.

The Service Delivery and Budget Implementation Plan assist the Mayor to monitor the performance of administration through the Municipal Manager. The community will monitor the performance of the entire Municipality through community consultative structures, such as ward committees and community meetings. If you do not measure result, you cannot distinguish success from failure, if you cannot see success, you cannot reward it, neither can you learn from it, if you cannot reward success, you will probably reward failure, if you cannot recognize failure, you cannot correct it, if you cannot demonstrate result, how can you win support of the community.

Councillors have engaged with communities throughout difficult times of service delivery, through the support from all critical stakeholders and thank all of them for being part of the IDP and Budget consultation meetings. Their inputs meant a lot to the Municipality. I call upon the Chief Whip, Chairperson of MPAC, all Councillors, Municipal Manager, Senior Managers and all Officials, Community and all Municipal Stakeholders, Sector Departments and Labour Unions to collectively join hands in an effort to ensure that our communities develop confidence in us to deliver services to them.


CLLR J TSHWANAGAE
MAYOR

DATE: 17/06/2025



2. INTRODUCTION

Local Government: Municipal Finance Management Act provides for the development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP). In terms of MFMA Circular 13, "the SDBIP implements the Integrated Development Plan (IDP) and Budget of the municipality, which must be aligned to each other because they give effect to the strategic priorities of the municipality. They need to be supplemented with the implementation plan to ensure that the desired outcomes are achieved over a period of next twelve months.

The SDBIP provides measures service delivery performance. Circular 13 further states that "the SDBIP provides the vital link between the Mayor, Council and administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Senior Managers and Community."

In pursuing the realisation of the developmental agenda of local government, the Local Government: Municipal Systems Act requires the municipality to develop a 5-Year strategic IDP document, which outlines the manner in which services will be provided to the community. On the other hand, the Local Government: Municipal Finance Management Act requires the municipality to prepare the annual budget to provide for financial resources to fund the planned municipal services. The Service Delivery & Implementation Plan implements both the IDP and the Budget.

Service Delivery & Budget Implementation Plan forms the basis for which Performance Agreements of the Municipal Manager and Managers directly accountable to Municipal Manager are signed in terms of section 57 of the Local Government: Municipal Systems Act and also forms the framework for regular reporting in terms of the following section of the Municipal Finance Management Act:

- Section 52: Quarterly performance reports (*budget implementation & state of municipality*).
- Section 71: Monthly budget statement.
- Section 72: Mid-Year Budget and Performance Assessment.
- Section 121: Annual Reporting.

It is my pleasure to submit the Service Delivery & Budget Implementation Plan for the Financial Year 2024/2025 to the Mayor for approval in terms of section 53 (1) of the Local Government: Municipal Finance Management Act.

SUBMITTED BY THE MUNICIPAL MANAGER

MS. B TSINYANE

DATE: 17/06/2025



3. LEGISLATION

In terms of the Municipal Finance Management Act, Act 56 of 2003, a Service Delivery and Budget Implementation Plan (SDBIP) is a detailed plan approved by the Mayor in terms of section 53 (1) (c) (ii) of the Act for implementation of the municipality's delivery of services and its annual budget, and which must indicate-

- (a) Projections for each month of revenue to be collected, by source and operational and capital expenditure, by vote.
- (b) Service delivery targets and performance indicators for each quarter.

Section 53 of the MFMA further stipulates that the Mayor should approve the SDBIP within 28 days from the date on which Council has approved the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the Service Delivery and Budget Implementation Plan (SDBIP) are made public within a period of fourteen (14) days after it is approved.

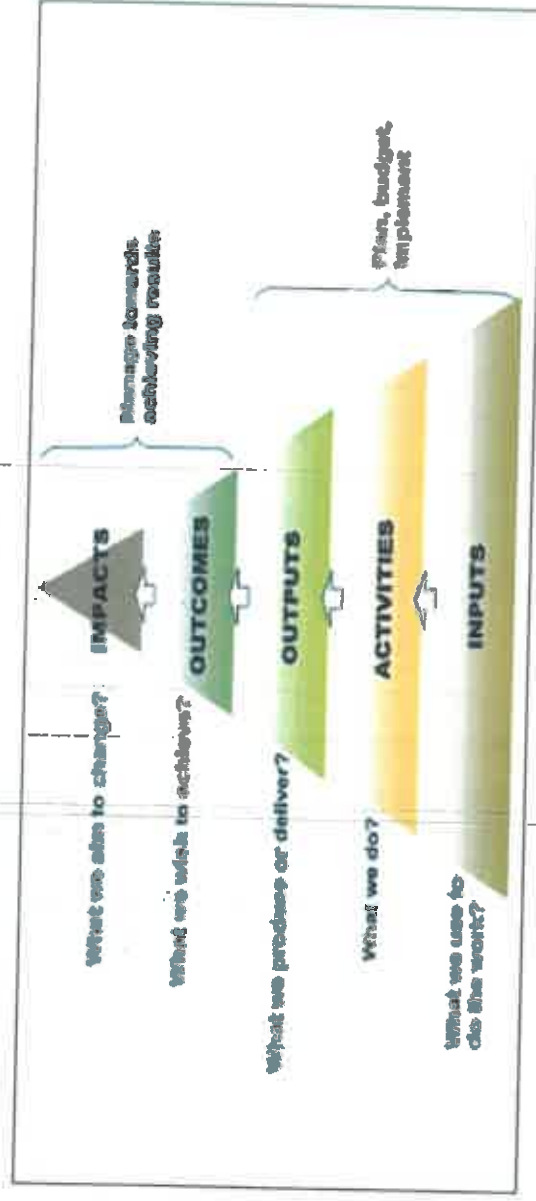
The MFMA Circular 13 (National Treasury), which also binds the Municipality, prescribes that the Service Delivery and Budget Implementation Plan must provide for the following:

1. Monthly projections of revenue to be collected by source.
2. Monthly projections of expenditure (operating and capital) and revenue for each vote.
3. Quarterly projections of service delivery targets and performance indicators for each vote.
4. Ward information for expenditure and service delivery.
5. Detailed capital works plan broken down by ward over three years.



4. METHODOLOGY AND CONTENT

The Service Delivery and Budget Implementation Plan is informed by the Integrated Development Plan Strategic Objectives and Priorities to ensure implementation and achievement of these objectives and priorities. The Service Delivery and Budget Implementation Plan of the Municipality is also aligned to the five (5) original Key Performance Areas (KPA's), with Spatial Rationale as another additional KPA. The methodology in the development of the Service Delivery and Budget Implementation Plan is in line with the National Treasury Framework for Managing Programme Performance Information, 2007, which depicts the following approach:



The framework identifies the desired impacts for each strategic objective with measurements and targets contributing to the achievement of those impacts, followed by the identification of programmes and related outcomes (measurements and targets), which contributes towards the achievement of those outcomes. Then strategies are developed to achieve the outcomes and associated output indicators and targets. Thereafter projects were identified with quarterly activities and required budget and inputs (personnel and equipment). The strategies, which are linked to projects, programmes, measurements and targets are aligned to the National and Provincial Governments priorities. The key performance indicators and targets in the SDBIP measure, monitor and report on the implementation of the IDP strategic objectives, and are assigned quarterly targets to monitor performance. The SDBIP is a layered plan. The top level deals with consolidated targets and time frames indicated in this plan and the second level deals with Departmental and time frames, which deals with the breakdown of more details of outputs per Directorate.



5. VISION, MISSION AND CORE VALUES

The VISION outlines a long term strategic goal that the Municipality intends to achieve. Dikgatlong Local Municipality's vision focus on future and sustainable future development through service delivery, viz:

"A Developmental Municipality that provides sustainable services and Economic opportunities for all"



The MISSION is:

"We provide quality, affordable services and economic opportunities through accountable administration and effective governance".

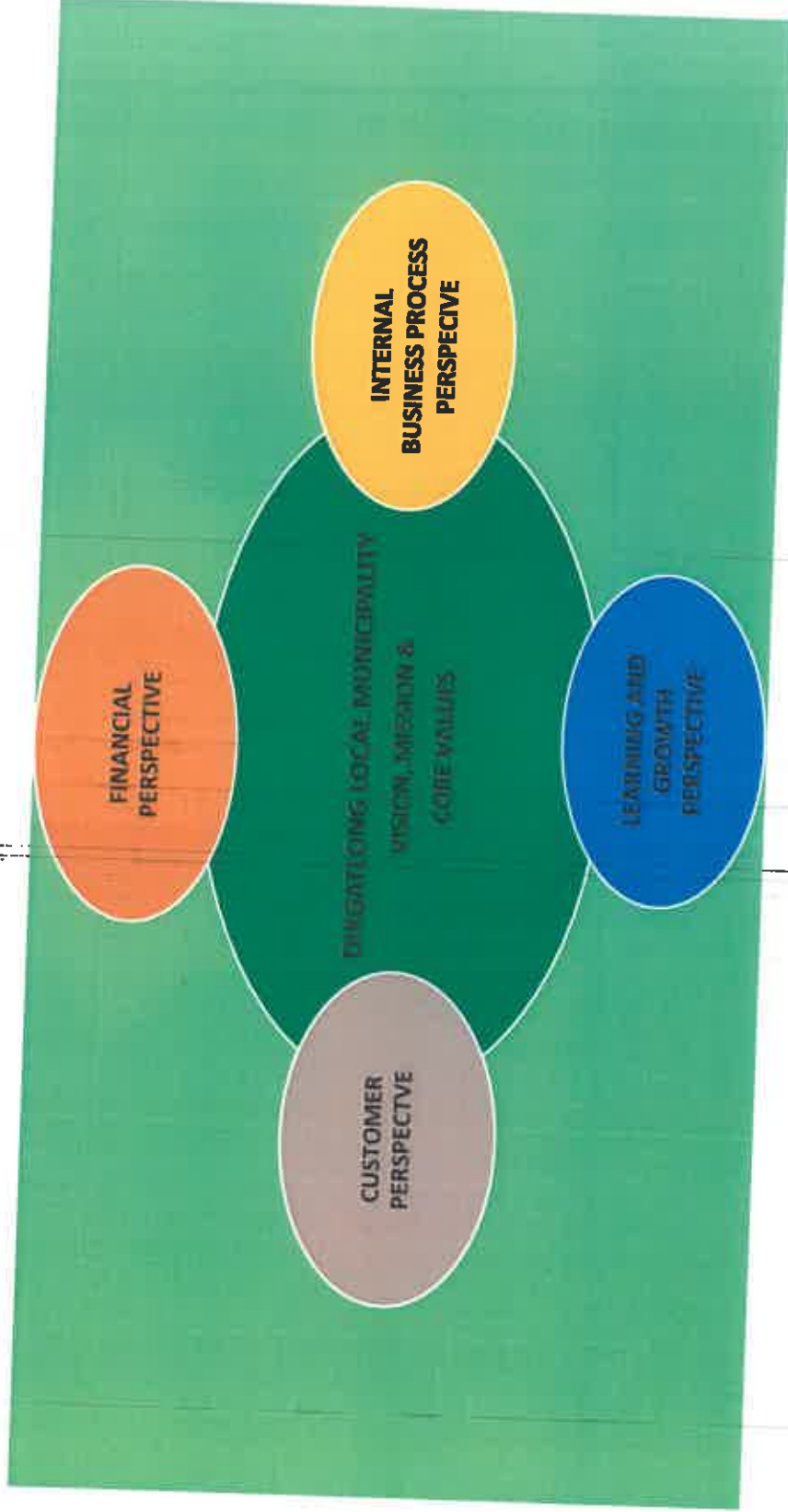
The CORE VALUES of Dikgatlong Local Municipality are:

| CORE VALUE | DESCRIPTION |
|----------------|---|
| TRANSPARENCY | Invite and encourage public sharing and democratic participation in council's activities. |
| INNOVATIVE | Encourage innovation by adopting new methods of doing things in partnership with sector stakeholders. |
| INTEGRITY | Conduct council's business in a fair, responsible, flexible, equitable and honest manner. |
| EFFICIENCY | Promotion of optimal utilisation of existing physical, human and financial resources to achieve objectives. |
| RESPONSIVENESS | Be sensitive to the needs of the consumers and respond timeously to their complaints. |



6. STRATEGIC OBJECTIVES

The Strategic Perspective below indicates how the Strategic Objectives of the Municipality will be able to achieve its vision and mission. The objectives are positioned in terms of the four (4) Balanced Scorecard Perspectives, viz. Financial Perspective, Institutional Business Processes, Community Satisfaction and Learning & Growth. All the outputs in the Service Delivery and Budget Implementation Plan are aligned to the attainment of one or more of these objectives:





| VISION & STRATEGY | | DESCRIPTION | STRATEGIC OBJECTIVES |
|------------------------------------|---|-------------|--|
| PERSPECTIVE | | | |
| CUSTOMER SATISFACTION | What are the views of customers or stakeholders? Are they happy with what they receive? Do we give them what they want? | | Protect safe environment and improve community well-being Promote a culture of participatory and good governance Improve quantity and quality of basic services to the people Promote integrated human settlements and neighbourhoods Develop and refurbish Infrastructural services |
| INTERNAL BUSINESS PROCESSES | What are the structures, processes or activities needed to add value to meet expectations of stakeholders and how can we improve on it. | | Create conducive environment for businesses to invest & prosper Improve organizational cohesion and effectiveness Promote democratic and accountable organisation Improve organization stability and sustainability |
| FINANCIAL | Are our stakeholders receiving the services at a good price and how can we use our financial resources optimally. | | Enhance municipal revenue and asset base Improve overall financial management and sustainability Promote local economic development and facilitate job creation |
| LEARNING & GROWTH | In what way can we contribute to the effectiveness and efficient operations of the Municipality to continuously improve, in order to meet stakeholders' expectations? | | Attract and retain competent human capital Continuous training and capacity building Skills audit and competency assessments |



| KEY PERFORMANCE AREA | STRATEGIC OBJECTIVES |
|---|---|
| KPA 1: MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT | <ul style="list-style-type: none"> ▪ Improve organizational cohesion and effectiveness ▪ To improve organization stability and sustainability |
| KPA 2: BASIC SERVICE DELIVERY | <ul style="list-style-type: none"> ▪ Improve the quantity and quality of municipal basic services to the people in the areas on access to water services ▪ Improve the quantity and quality of municipal basic services to the people in the areas on access to sanitation services ▪ Improve the quantity and quality of municipal basic services to the people in the areas on access electricity ▪ Improve the quantity and quality of municipal basic services to the people in the areas on roads and storm water ▪ Provide and maintain community infrastructure ▪ Provide Community Services ▪ Provide Healthy environment ▪ To provide safe and secured environment |
| KPA 3: LOCAL ECONOMIC DEVELOPMENT | <ul style="list-style-type: none"> ▪ Create an environment that promotes development of the economy and facilitate job creation |
| KPA 4: FINANCIAL VIABILITY AND MANAGEMENT | <ul style="list-style-type: none"> ▪ To improve overall financial management in municipalities by developing and implementing appropriate financial management policies, procedures and systems |
| KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION | <ul style="list-style-type: none"> ▪ To promote a culture of participatory and good governance |
| KPA 6: SPATIAL RATIONAL | <ul style="list-style-type: none"> ▪ Improve the quantity and quality of basic ▪ Services for all people interns of integrated human settlement |



7. STRATEGIC ALIGNMENT

The strategy developed for the Municipality comply and support strategies of the National and Provincial Governments and Dikgatlong Local Municipality has developed the following matrix to indicate how its strategic objectives will align with different objectives and priorities developed from other spheres of government:

| BACK 2 BASICS PRIORITIES | NATIONAL OUTCOME | NDP (2030) | PROVINCIAL OBJECTIVES | MUNICIPAL RESPONSE |
|---|--|---|---|--|
| DELIVERING MUNICIPAL SERVICES | An efficient, competitive and responsive economic infrastructure network | Improve and expand the infrastructure | An efficient, competitive and responsive economic infrastructure network | Develop and refurbish infrastructure. Feasible infrastructural maintenance plan (roads, electricity, water, sewer) |
| | Vibrant, equitable and sustainable rural communities with food security for all | Transform urban and rural spaces and all-inclusive and integrated rural economy | Comprehensive rural development. Poverty eradication through social development | Integrated spatial planning (land use, network infrastructure, etc) and liveable urban and rural neighbourhoods |
| | Sustainable human settlements & improved quality of household life | Reversing the spatial effect of apartheid | Rural development, land and agrarian reform and food security | A 5 year Housing Sector Plan and provision of sustainable human settlements with COGHSTA support |
| PUTTING PEOPLE AND THEIR CONCERNS FIRST | A long and healthy life for all South Africans | Provide quality health care | Environment, social and economic development | Provide land for health facilities. To provide access to infrastructure and services. (hospitals & Clinics) |
| | All people in South Africa are and feel safe | Improve health and safety and community well-being | Environment, social and economic development | Disaster & Safe environment (high mass lights), Improve access to services, adequate infrastructure |
| | Create a better South Africa and contribute to a better and safer Africa and World | Transform society and unite the nation | Radical socio-economic transformation of the society | Social cohesion and integration |
| | Improved quality of basic education | Improve access to education and training | Environment, social and economic development | Provide land for Educational facilities (Schools & ECD) |



| BACK 2 BASICS PRIORITIES | NATIONAL OUTCOME | NDP (2030) | PROVINCIAL OBJECTIVES | MUNICIPAL RESPONSE |
|---|--|--|--|--|
| LOCAL ECONOMIC DEVELOPMENT | Decent employment through inclusive economic growth | An economy that will create more jobs | Rapid economic growth and transformation | Create a conducive environment for businesses to invest and prosper |
| | Decent employment through inclusive economic growth | Create jobs | Promoting and enabling the growth, diversification and transformation of the provincial economy | Labour intensive projects, second economy establishment, support cooperatives & SMME's, create an enabling environment (regulations and procedures). EPWP & CWP. |
| | Environmental assets and natural resources that are well protected and continually enhanced | Use resources sustainably | Environmental rights protection | Implementation of Environmental Management Plan |
| SOUND FINANCIAL MANAGEMENT AND ACCOUNTING | A responsive, accountable, effective and efficient local government system | Fighting fraud and corruption | Implement a municipal financing, planning and support programme | Enhance revenue and assets base |
| | A responsive, accountable, effective and efficient local government system | Build a capable state | Improve effectiveness and efficiency of governance institutions. Enabling and promoting diversification, growth & transformation of the provincial economy | Address the 5 Strategic objectives or Key performance areas |
| DEMONSTRATING GOOD GOVERNANCE AND ADMINISTRATION | An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship | Build a capable state Fight corruption and enhance accountability | Single Window of co-ordination | Sound policies Putting the principles of Batho Pele into practice |
| | A skilled and capable workforce to support an inclusive growth path | Improve education and training | Improving the efficiency and effectiveness of governance and other development institutions | Training and development of the workforce (scarce skills) and develop and support SMMEs |
| SOUND INSTITUTIONAL AND ADMINISTRATIVE CAPABILITIES | Skilled / capable workforce to support growth path | Reforming the public service | Improved financial and administrative capacity | Attraction and retention of human capital |



8. PROJECTED MONTHLY REVENUE AND EXPENDITURE

The main strategic objective and basic priority for the municipality is to collect all its budgeted revenue and the failure to collect such revenue has the potential to undermine the ability of the municipality to deliver on its planned programmes, projects and services. Dikgatlong Local Municipality must ensure that it institutes effective measures to achieve its monthly revenue targets for each revenue source.

The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement as approved with the budget. The reason why we specify actual revenue collected rather than accrued (billed) revenue is primarily to ensure that expenditure does not exceed actual income.

It is also necessary to show monthly projections of expenditure. The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month.) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties.

This part of the plan is based upon the Budget and Reporting Regulations Schedules A1 that serve as supporting documentation for the municipal annual budget, in particular schedules SA25 - SA30 and will deal with the following:

▪ MONTHLY REVENUE COLLECTIONS:

- † Revenue by source.
- † Revenue by vote.
- † Revenue in terms of standard classifications.

▪ MONTHLY EXPENDITURE PROJECTIONS:

- † Expenditure by type.
- † Overall expenditure by vote and in terms of standard classifications.
- † Capital expenditure by vote and in terms of standard classifications.

▪ CASH FLOW PROJECTIONS

- † Cash receipts by source.
- † Cash payments by type.



1. REVENUE:

The chart below represents the revenue by source. The majority of revenue is expected to be sourced from recognized operational transfers 42%, followed by electricity service charges 11%, water 11%, refuse 4%, property rates 13% and other revenue including interest on outstanding debtors and sundry revenue accounts for 19% of the total revenue for 2025/2026.

1.1. The monthly projections for revenue by source, is included below:

NC092 Dikgatlong - Supporting Table SA25 Budgeted monthly revenue and expenditure

| Ref | Description | Budget Year 2025/26 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|-----|---|---------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---|-----------------------|-----------------------|----------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2025/26 | Budget Year+1 2026/27 | Budget Year+2 2027/28 | |
| | Revenue | | | | | | | | | | | | | | | | |
| | Exchange Revenue | 3776 | 3776 | 3776 | 3776 | 3776 | 3776 | 3776 | 3776 | 3776 | 3776 | 3776 | 3776 | 3776 | 45 316 | 48 005 | 48 005 |
| | Service charges - Electricity | 3771 | 3771 | 3771 | 3771 | 3771 | 3771 | 3771 | 3771 | 3771 | 3771 | 3771 | 3771 | 3771 | 45 248 | 47 983 | 47 983 |
| | Service charges - Water | 367 | 367 | 367 | 367 | 367 | 367 | 367 | 367 | 367 | 367 | 367 | 367 | 367 | 4 646 | 4 925 | 4 925 |
| | Service charges - Waste Water Management | 1 191 | 1 191 | 1 191 | 1 191 | 1 191 | 1 191 | 1 191 | 1 191 | 1 191 | 1 191 | 1 191 | 1 191 | 1 191 | 14 283 | 15 150 | 15 150 |
| | Service charges - Waste Management | 67 | 67 | 67 | 67 | 67 | 67 | 67 | 67 | 67 | 67 | 67 | 67 | 67 | 801 | 843 | 843 |
| | Sale of Goods and Rendering of Services | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Agency services | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Interest | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Interest earned from Receivables | 4 115 | 4 115 | 4 115 | 4 115 | 4 115 | 4 115 | 4 115 | 4 115 | 4 115 | 4 115 | 4 115 | 4 115 | 4 115 | 49 382 | 52 345 | 52 345 |
| | Interest earned from Current and Non Current Assets | 131 | 131 | 131 | 131 | 131 | 131 | 131 | 131 | 131 | 131 | 131 | 131 | 131 | 1 575 | 1 688 | 1 688 |
| | Dividends | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Rent on Land | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Rent on Farm Assets | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 1 019 | 1 080 | 1 080 |
| | License and permits | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Operational Revenue | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 1 378 | 1 462 | 1 462 |
| | Moat-Exchange Revenue | 3 950 | 3 950 | 3 950 | 3 950 | 3 950 | 3 950 | 3 950 | 3 950 | 3 950 | 3 950 | 3 950 | 3 950 | 3 950 | 47 401 | 50 245 | 50 245 |
| | Property rates | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Surcharge and Taxes | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 17 | 18 | 18 |
| | Fines, penalties and forfeit | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 10 | 10 | 10 |
| | Licenses or permits | 11 335 | 11 335 | 11 335 | 11 335 | 11 335 | 11 335 | 11 335 | 11 335 | 11 335 | 11 335 | 11 335 | 11 335 | 11 335 | 139 407 | 145 289 | 145 289 |
| | Transfer and subsidies - Operational | 1 590 | 1 590 | 1 590 | 1 590 | 1 590 | 1 590 | 1 590 | 1 590 | 1 590 | 1 590 | 1 590 | 1 590 | 1 590 | 20 225 | 20 225 | 20 225 |
| | Interest | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Fuel Levy | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Operational Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Gains on disposal of Assets | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Other Gains | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Discontinued Operations | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Total Revenue (excluding capital transfers and grants) | 38 515 | 38 515 | 38 515 | 38 515 | 38 515 | 38 515 | 38 515 | 38 515 | 38 515 | 38 515 | 38 515 | 38 515 | 38 515 | 346 179 | 363 347 | 368 229 |



| Description | Ref | Budget Year 2025/26 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|--|-----|---------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---|------------------------|------------------------|--|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2025/26 | Budget Year +1 2026/27 | Budget Year +2 2027/28 | |
| Revenue by Vote | | | | | | | | | | | | | | | | | |
| Vote 1 - Financial Services | | 23 722 | 23 722 | 23 722 | 23 722 | 23 722 | 23 722 | 23 722 | 23 722 | 23 722 | 23 722 | 23 722 | 23 722 | 284 663 | 280 569 | 287 674 | |
| Vote 2 - Mayors Office | | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 500 | 500 | 500 | |
| Vote 3 - Office of the Municipal Manager | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Vote 4 - Corporate Services Department | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Vote 5 - Technical Services Department | | 10 643 | 10 643 | 10 643 | 10 643 | 10 643 | 10 643 | 10 643 | 10 643 | 10 643 | 10 643 | 10 643 | 10 643 | 127 721 | 136 175 | 132 175 | |
| Vote 6 - Planning and Development | | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 108 | 112 | 112 | |
| Vote 7 - Community Services - (not Use | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Vote 8 - Community and Social Services | | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 36 | 36 | 36 | |
| Vote 9 - [NAME OF VOTE 9] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Vote 10 - [NAME OF VOTE 10] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Total Revenue by Vote | | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 413 027 | 417 424 | 426 408 | |

NC092 Dikgatlong - Supporting Table SA26 Budgeted monthly revenue (municipal vote)



1.2. The monthly revenue in terms of standard classifications are indicated below:

NC092 Dikgatlong - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

| Description | R/ thousand | Budget Year 2025/26 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|-------------------------------------|---------------|---------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---|------------------------|------------------------|----------------|
| | | July | Aug. | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2025/26 | Budget Year +1 2026/27 | Budget Year +1 2027/28 | |
| Revenue - Functional | | | | | | | | | | | | | | | | | |
| Governance and administration | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 248 973 | 248 973 | 256 048 |
| Executive and council | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Finance and administration | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 21 235 | 254 822 | 254 822 | 256 048 |
| Internal audit | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Community and public safety | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 87 | 86 | 86 |
| Community and social services | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 87 | 86 | 86 |
| Sport and recreation | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Public safety | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Health | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Economic and environmental services | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 616 | 622 | 622 |
| Planning and development | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 616 | 622 | 622 |
| Road transport | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Environmental protection | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Trading services | 13 125 | 13 125 | 13 125 | 13 125 | 13 125 | 13 125 | 13 125 | 13 125 | 13 125 | 13 125 | 13 125 | 13 125 | 13 125 | 13 125 | 157 583 | 157 743 | 163 743 |
| Energy sources | 4 732 | 4 732 | 4 732 | 4 732 | 4 732 | 4 732 | 4 732 | 4 732 | 4 732 | 4 732 | 4 732 | 4 732 | 4 732 | 4 732 | 58 702 | 60 979 | 56 979 |
| Water management | 5 082 | 5 082 | 5 082 | 5 082 | 5 082 | 5 082 | 5 082 | 5 082 | 5 082 | 5 082 | 5 082 | 5 082 | 5 082 | 5 082 | 61 108 | 64 774 | 64 774 |
| Waste water management | 887 | 887 | 887 | 887 | 887 | 887 | 887 | 887 | 887 | 887 | 887 | 887 | 887 | 887 | 10 763 | 11 409 | 11 409 |
| Waste management | 2 404 | 2 404 | 2 404 | 2 404 | 2 404 | 2 404 | 2 404 | 2 404 | 2 404 | 2 404 | 2 404 | 2 404 | 2 404 | 2 404 | 28 848 | 30 580 | 30 580 |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue - Functional | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 34 419 | 413 027 | 417 424 | 420 689 |

NC092 Dikgatlong - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)



2.2. The monthly projections for overall expenditure by vote are included below:

| R (rounded) | Description | Budget Year 2026/25 | | | | | | | | | | | | Maximum Total Revenue and Expenditure Framework | |
|-------------|--|---------------------|--------|--------|---------|----------|----------|---------|----------|--------|--------|--------|--------|---|---------------------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2026/25 | Budget Year 21 Budget Year 22 2026/27 |
| | Expenditure by Vote to be appropriated | | | | | | | | | | | | | | |
| | Vote 1 - Financial Services | 10,361 | 10,361 | 10,361 | 10,361 | 10,361 | 10,361 | 10,361 | 10,361 | 10,361 | 10,361 | 10,361 | 10,361 | 124,361 | 124,361 |
| | Vote 2 - Mayors CMCs | 522 | 522 | 522 | 522 | 522 | 522 | 522 | 522 | 522 | 522 | 522 | 522 | 6,264 | 6,264 |
| | Vote 3 - CMCs of the Municipal Manager | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 4 - Corporate Services Department | 1,876 | 1,876 | 1,876 | 1,876 | 1,876 | 1,876 | 1,876 | 1,876 | 1,876 | 1,876 | 1,876 | 1,876 | 22,512 | 22,512 |
| | Vote 5 - Technical Services Department | 7,581 | 7,581 | 7,581 | 7,581 | 7,581 | 7,581 | 7,581 | 7,581 | 7,581 | 7,581 | 7,581 | 7,581 | 90,973 | 90,973 |
| | Vote 6 - Planning and Development | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 6,984 | 6,984 |
| | Vote 7 - Community Services - Ool Uob | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 2,196 | 2,196 |
| | Vote 8 - Community and Social Services | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 2,244 | 2,244 |
| | Vote 9 - [NAME OF VOTE 9] | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 10 - [NAME OF VOTE 10] | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 11 - [NAME OF VOTE 11] | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 12 - [NAME OF VOTE 12] | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 13 - [NAME OF VOTE 13] | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 14 - [NAME OF VOTE 14] | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 15 - [NAME OF VOTE 15] | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 16 - [NAME OF VOTE 16] | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Total Expenditure by Vote | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 259,940 | 259,940 |
| | Surplus/(Deficit) before assoc. | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 78,278 | 78,278 |
| | Income Tax | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Share of Surplus/Deficit attributable to Municipal | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Inter-municipal/Provincial/Other Transfers | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Surplus/(Deficit) | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 78,278 | 78,278 |

NC092 Dikgatlong - Supporting Table SA26 Budgeted monthly expenditure (municipal vote)



2.3. The monthly projections for expenditure in terms of standard classifications follows:

Choose items from list - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

| Description | R/000 | Budget Year 2024/25 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|--|-------|---------------------|--------|--------|---------|----------|----------|---------|----------|--------|--------|--------|--------|---|---------------------|---------------------|--------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 | |
| Expenditure - Functional | | 90,591 | 91,021 | 91,541 | 92,061 | 92,581 | 93,101 | 93,621 | 94,141 | 94,661 | 95,181 | 95,701 | 96,221 | 96,741 | 97,261 | 97,781 | 98,301 |
| Governance and administration | | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 |
| Executive and council | | 9,253 | 9,253 | 9,253 | 9,253 | 9,253 | 9,253 | 9,253 | 9,253 | 9,253 | 9,253 | 9,253 | 9,253 | 9,253 | 9,253 | 9,253 | 9,253 |
| Finance and administration | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Internal audit | | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 |
| Community and public safety | | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 |
| Community and social services | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Sport and recreation | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Public safety | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Housing | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Health | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Economic and environmental services | | 1,507 | 1,507 | 1,507 | 1,507 | 1,507 | 1,507 | 1,507 | 1,507 | 1,507 | 1,507 | 1,507 | 1,507 | 1,507 | 1,507 | 1,507 | 1,507 |
| Planning and development | | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 582 |
| Road transport | | 1,515 | 1,515 | 1,515 | 1,515 | 1,515 | 1,515 | 1,515 | 1,515 | 1,515 | 1,515 | 1,515 | 1,515 | 1,515 | 1,515 | 1,515 | 1,515 |
| Environmental protection | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Trading services | | 9,322 | 9,322 | 9,322 | 9,322 | 9,322 | 9,322 | 9,322 | 9,322 | 9,322 | 9,322 | 9,322 | 9,322 | 9,322 | 9,322 | 9,322 | 9,322 |
| Energy services | | 4,432 | 4,432 | 4,432 | 4,432 | 4,432 | 4,432 | 4,432 | 4,432 | 4,432 | 4,432 | 4,432 | 4,432 | 4,432 | 4,432 | 4,432 | 4,432 |
| Water management | | 3,046 | 3,046 | 3,046 | 3,046 | 3,046 | 3,046 | 3,046 | 3,046 | 3,046 | 3,046 | 3,046 | 3,046 | 3,046 | 3,046 | 3,046 | 3,046 |
| Waste water management | | 786 | 786 | 786 | 786 | 786 | 786 | 786 | 786 | 786 | 786 | 786 | 786 | 786 | 786 | 786 | 786 |
| Waste management | | 1,114 | 1,114 | 1,114 | 1,114 | 1,114 | 1,114 | 1,114 | 1,114 | 1,114 | 1,114 | 1,114 | 1,114 | 1,114 | 1,114 | 1,114 | 1,114 |
| Other | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure - Functional | | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 | 21,579 |
| Surplus/(Deficit) before assoc. | | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 |
| Intercompany/Parent subsidiary transactions | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) | | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 | 6,523 |

NC092 Dikgatlong - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)



2.4. Capital expenditure: The monthly projections for capital expenditure by vote is included below:

| R thousands | Description | Budget Year 2025/26 | | | | | | | | | | | | Median Term Revenue and Expenditure Framework | | | |
|-------------|---|---------------------|--------|-------|---------|-------|-------|---------|-------|-------|-------|-------|-------|---|------------------------|------------------------|---|
| | | July | August | Sept. | October | Novr. | Dec. | January | Feb. | March | April | May | June | Budget Year 2025/26 | Budget Year +1 2026/27 | Budget Year +2 2027/28 | |
| 1 | MULTI-YEAR EXPENDITURE to be appropriated | | | | | | | | | | | | | | | | |
| | Vote 1 - Financial Services | - | - | - | - | - | - | - | - | - | - | - | - | - | 0 | 0 | 0 |
| | Vote 2 - Mayors Office | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 3 - Office of the Municipal Manager | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 4 - Corporate Services Department | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 5 - Technical Services Department | 3 984 | 3 984 | 3 984 | 3 984 | 3 984 | 3 984 | 3 984 | 3 984 | 3 984 | 3 984 | 3 984 | 3 984 | 47 583 | 50 324 | 47 268 | |
| | Vote 6 - Planning and Development | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 7 - Community Services - Dot Use | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 250 | 270 | 270 | |
| | Vote 8 - Community and Social Services | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 9 - [NAME OF VOTE 9] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 10 - [NAME OF VOTE 10] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 11 - [NAME OF VOTE 11] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 12 - [NAME OF VOTE 12] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 13 - [NAME OF VOTE 13] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 14 - [NAME OF VOTE 14] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 15 - [NAME OF VOTE 15] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Capital multi-year expenditure sub-total | 3 984 | 3 984 | 3 984 | 3 984 | 3 984 | 3 984 | 3 984 | 3 984 | 3 984 | 3 984 | 3 984 | 3 984 | 47 813 | 50 584 | 47 558 | |
| | Single-year expenditure to be appropriated | | | | | | | | | | | | | | | | |
| | Vote 1 - Financial Services | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 1 295 | 1 335 | 1 335 | |
| | Vote 2 - Mayors Office | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 3 - Office of the Municipal Manager | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 4 - Corporate Services Department | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 5 - Technical Services Department | 236 | 236 | 236 | 236 | 236 | 236 | 236 | 236 | 236 | 236 | 236 | 236 | 2 829 | 2 720 | 2 720 | |
| | Vote 6 - Planning and Development | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 50 | 53 | 53 | |
| | Vote 7 - Community Services - Dot Use | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 8 - Community and Social Services | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 9 - [NAME OF VOTE 9] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 10 - [NAME OF VOTE 10] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 11 - [NAME OF VOTE 11] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 12 - [NAME OF VOTE 12] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 13 - [NAME OF VOTE 13] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 14 - [NAME OF VOTE 14] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Vote 15 - [NAME OF VOTE 15] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | Capital single-year expenditure sub-total | 348 | 348 | 348 | 348 | 348 | 348 | 348 | 348 | 348 | 348 | 348 | 348 | 4 174 | 4 106 | 4 106 | |
| 2 | Total Capital Expenditure | 4 332 | 4 332 | 4 332 | 4 332 | 4 332 | 4 332 | 4 332 | 4 332 | 4 332 | 4 332 | 4 332 | 4 332 | 51 987 | 54 702 | 51 668 | |

NC092 Dikgatlong - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)



2.5 The monthly projections for capital expenditure in terms of standard classifications as per Supporting table SA29 Consolidated budgeted monthly capital expenditure (standard classification) follows:

| Description | Ref | Budget Year 2025/26 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|-----|---------------------|--------|-------|---------|-------|-------|---------|-------|-------|-------|-------|-------|---|---------------------------|--|
| | | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year +1 2026/27 | Budget Year +2 2027/28 | |
| Capital Expenditure - Functional | 1 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 895 | 905 | |
| Governance and administration | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Executive and council | | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 895 | 905 | |
| Finance and administration | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Internal audit | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Community and public safety | | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 270 | 270 | |
| Community and social services | | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 270 | 270 | |
| Sport and recreation | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Public safety | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Housing | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Health | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Economic and environmental services | | 706 | 706 | 706 | 706 | 706 | 706 | 706 | 706 | 706 | 706 | 706 | 706 | 10 165 | 10 647 | |
| Planning and development | | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 50 | 53 | |
| Road transport | | 702 | 702 | 702 | 702 | 702 | 702 | 702 | 702 | 702 | 702 | 702 | 702 | 10 112 | 10 594 | |
| Environmental protection | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Trading services | | 3 484 | 3 484 | 3 484 | 3 484 | 3 484 | 3 484 | 3 484 | 3 484 | 3 484 | 3 484 | 3 484 | 3 484 | 41 811 | 40 284 | |
| Energy services | | 1 767 | 1 767 | 1 767 | 1 767 | 1 767 | 1 767 | 1 767 | 1 767 | 1 767 | 1 767 | 1 767 | 1 767 | 21 220 | 21 220 | |
| Water management | | 1 415 | 1 415 | 1 415 | 1 415 | 1 415 | 1 415 | 1 415 | 1 415 | 1 415 | 1 415 | 1 415 | 1 415 | 16 862 | 17 044 | |
| Waste water management | | 302 | 302 | 302 | 302 | 302 | 302 | 302 | 302 | 302 | 302 | 302 | 302 | 4 000 | 2 000 | |
| Waste management | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Other | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Total Capital Expenditure - Functional | 2 | 4 398 | 4 398 | 4 398 | 4 398 | 4 398 | 4 398 | 4 398 | 4 398 | 4 398 | 4 398 | 4 398 | 4 398 | 52 387 | 52 066 | |
| Funded by: | | | | | | | | | | | | | | | | |
| National Government | | 3 872 | 3 872 | 3 872 | 3 872 | 3 872 | 3 872 | 3 872 | 3 872 | 3 872 | 3 872 | 3 872 | 3 872 | 46 463 | 46 868 | |
| Provincial Government | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| District Municipality | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Transfers and subsidies - capital (mainly allocations) (Net / Prior Dept/In Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions) | | - | - | - | - | - | - | - | - | - | - | - | - | 0 | 0 | |
| Transfers recognised - capital | | 3 872 | 3 872 | 3 872 | 3 872 | 3 872 | 3 872 | 3 872 | 3 872 | 3 872 | 3 872 | 3 872 | 3 872 | 46 124 | 46 868 | |
| Borrowing | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Internally generated funds | | 404 | 404 | 404 | 404 | 404 | 404 | 404 | 404 | 404 | 404 | 404 | 404 | 5 924 | 5 998 | |
| Total Capital Funding | | 4 398 | 4 398 | 4 398 | 4 398 | 4 398 | 4 398 | 4 398 | 4 398 | 4 398 | 4 398 | 4 398 | 4 398 | 52 397 | 52 086 | |

NC092 Dikgatlong - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)



3. CASH FLOWS: The monthly projections for cash flow (cash receipts by source and cash payments by type) as per Supporting Table SA30 Consolidated budgeted monthly cash flow are indicated below:

| MONTHLY CASH FLOWS | Budget Year 2025/26 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|---------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|---|-----------|-------------------------|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Mid-Year 2025/26 | 2026/27 | Budget Year '22 2027/28 |
| Cash Receipts by Source | | | | | | | | | | | | | | | |
| Property rates | 1 265 | 1 265 | 1 265 | 1 265 | 1 265 | 1 265 | 1 265 | 1 265 | 1 265 | 1 265 | 1 265 | 1 265 | 15 186 | 16 097 | 16 067 |
| Service charges - electricity revenue | 2 464 | 2 464 | 2 464 | 2 464 | 2 464 | 2 464 | 2 464 | 2 464 | 2 464 | 2 464 | 2 464 | 2 464 | 29 586 | 31 528 | 31 528 |
| Service charges - water revenue | 1 451 | 1 451 | 1 451 | 1 451 | 1 451 | 1 451 | 1 451 | 1 451 | 1 451 | 1 451 | 1 451 | 1 451 | 17 416 | 18 463 | 18 463 |
| Service charges - sanitation revenue | 608 | 608 | 608 | 608 | 608 | 608 | 608 | 608 | 608 | 608 | 608 | 608 | 7 266 | 7 702 | 7 702 |
| Service charges - refuse revenue | 659 | 659 | 659 | 659 | 659 | 659 | 659 | 659 | 659 | 659 | 659 | 659 | 7 905 | 8 381 | 8 381 |
| Rental of facilities and equipment | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 382 | 404 | 404 |
| Interest earned - reclaimed investments | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 445 | 472 | 472 |
| Dividends received | 388 | 388 | 388 | 388 | 388 | 388 | 388 | 388 | 388 | 388 | 388 | 388 | 4 638 | 4 928 | 4 928 |
| Fines, penalties and tribals | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 10 | 17 | 17 |
| License and permits | 66 | 66 | 66 | 66 | 66 | 66 | 66 | 66 | 66 | 66 | 66 | 66 | 820 | 870 | 870 |
| Agency services | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 10 | 17 | 17 |
| Transfers and Subsidies - Capital | 10 775 | 10 775 | 10 775 | 10 775 | 10 775 | 10 775 | 10 775 | 10 775 | 10 775 | 10 775 | 10 775 | 10 775 | 129 294 | 130 885 | 130 885 |
| Other revenue | 2 289 | 2 289 | 2 289 | 2 289 | 2 289 | 2 289 | 2 289 | 2 289 | 2 289 | 2 289 | 2 289 | 2 289 | 27 470 | 28 855 | 28 855 |
| Cash Receipts by Source | 26 828 | 26 828 | 26 828 | 26 828 | 26 828 | 26 828 | 26 828 | 26 828 | 26 828 | 26 828 | 26 828 | 26 828 | 349 628 | 349 628 | 349 628 |
| Other Cash Flows by Source | | | | | | | | | | | | | | | |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | 1 916 | 1 916 | 1 916 | 1 916 | 1 916 | 1 916 | 1 916 | 1 916 | 1 916 | 1 916 | 1 916 | 1 916 | 22 992 | 24 056 | 24 056 |
| Transfers and subsidies - capital (monetary allocations) (Municipal / Provincial / Public Corporations, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Education) | | | | | | | | | | | | | | | |
| Proceeds on Disposal of Fixed and Intangible Assets | | | | | | | | | | | | | | | |
| Short term loans | | | | | | | | | | | | | | | |
| Borrowing long term financing | | | | | | | | | | | | | | | |
| Increases (decreases) in consumer deposits | | | | | | | | | | | | | | | |
| VAT Control (receipts) | | | | | | | | | | | | | | | |
| Decreases (increase) in non-current investments | | | | | | | | | | | | | | | |
| Other Cash Receipts by Source | | | | | | | | | | | | | | | |
| Cash Payments by Source | 21 652 | 21 652 | 21 652 | 21 652 | 21 652 | 21 652 | 21 652 | 21 652 | 21 652 | 21 652 | 21 652 | 21 652 | 261 421 | 272 843 | 272 843 |
| Employee related costs | (7 376) | (7 376) | (7 376) | (7 376) | (7 376) | (7 376) | (7 376) | (7 376) | (7 376) | (7 376) | (7 376) | (7 376) | (86 435) | (93 281) | (93 281) |
| Remuneration of councillors | (642) | (642) | (642) | (642) | (642) | (642) | (642) | (642) | (642) | (642) | (642) | (642) | (6 807) | (6 807) | (6 807) |
| Interest | (883) | (883) | (883) | (883) | (883) | (883) | (883) | (883) | (883) | (883) | (883) | (883) | (10 800) | (11 280) | (11 280) |
| Bus purchases - electricity | (8 217) | (8 217) | (8 217) | (8 217) | (8 217) | (8 217) | (8 217) | (8 217) | (8 217) | (8 217) | (8 217) | (8 217) | (94 000) | (97 070) | (97 070) |
| Acquisitions - water & other inventory | (2 231) | (2 231) | (2 231) | (2 231) | (2 231) | (2 231) | (2 231) | (2 231) | (2 231) | (2 231) | (2 231) | (2 231) | (26 771) | (28 783) | (28 783) |
| Contracted services | (3 044) | (3 044) | (3 044) | (3 044) | (3 044) | (3 044) | (3 044) | (3 044) | (3 044) | (3 044) | (3 044) | (3 044) | (36 412) | (38 412) | (38 412) |
| Transfers and subsidies - other municipalities | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (137) | (137) | (137) |
| Transfers and subsidies - other | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (11) | (137) | (137) | (137) |
| Other expenditure | (2 334) | (2 334) | (2 334) | (2 334) | (2 334) | (2 334) | (2 334) | (2 334) | (2 334) | (2 334) | (2 334) | (2 334) | (28 314) | (30 314) | (30 314) |
| Cash Payments by Type | (23 334) | (23 334) | (23 334) | (23 334) | (23 334) | (23 334) | (23 334) | (23 334) | (23 334) | (23 334) | (23 334) | (23 334) | (283 314) | (293 314) | (293 314) |
| Other Cash Flow Payments by Type | | | | | | | | | | | | | | | |
| Capital assets | (3 044) | (3 044) | (3 044) | (3 044) | (3 044) | (3 044) | (3 044) | (3 044) | (3 044) | (3 044) | (3 044) | (3 044) | (36 412) | (38 412) | (38 412) |
| Repayment of borrowing | (100) | (100) | (100) | (100) | (100) | (100) | (100) | (100) | (100) | (100) | (100) | (100) | (1 200) | (1 200) | (1 200) |
| Other Cash Payments by Type | (29 390) | (29 390) | (29 390) | (29 390) | (29 390) | (29 390) | (29 390) | (29 390) | (29 390) | (29 390) | (29 390) | (29 390) | (353 926) | (372 926) | (372 926) |
| Total Cash Payments by Type | (30 378) | (30 378) | (30 378) | (30 378) | (30 378) | (30 378) | (30 378) | (30 378) | (30 378) | (30 378) | (30 378) | (30 378) | (361 421) | (372 843) | (372 843) |
| NET INCREASE/DECREASE IN CASH HELD | 48 916 | 48 916 | 48 916 | 48 916 | 48 916 | 48 916 | 48 916 | 48 916 | 48 916 | 48 916 | 48 916 | 48 916 | 582 207 | 624 785 | 624 785 |
| Balance available at the beginning of the year | 285 | 48 901 | 98 717 | 147 633 | 192 549 | 241 465 | 290 381 | 339 297 | 388 213 | 437 129 | 486 045 | 534 961 | 633 877 | 733 803 | 833 729 |
| Cash available at the end of the year | 48 901 | 98 717 | 147 633 | 192 549 | 241 465 | 290 381 | 339 297 | 388 213 | 437 129 | 486 045 | 534 961 | 633 877 | 733 803 | 833 729 | 933 514 |

NC092 Dikgatlong - Supporting Table SA30 Budgeted monthly cash flow

The SDBIP information on revenue and expenditure will be monitored and reported monthly in terms of section 71 of the MFMA.



SERVICE DELIVERY AND PERFORMANCE INDICATORS

The High-Level Service Delivery and Budget Implementation Plan, outlining measurable performance objectives, service delivery targets and performance indicators will be cascaded down to departmental or technical scorecards, which will be used for internal monitoring of individual performance management (Senior Managers) as well as organisational performance management (Municipality).

8.1. STRATEGIC SCORECARD

The below-mentioned performance indicators and targets are the highest level and strategic for Dikgatlong Local Municipality and are intended to ensure the achievement of the strategic goals and outcomes identified in the strategic planning documents of Council (IDP, including the Budget). The responsibilities attached to the achievement of these targets will be proportionally shared between the Municipal Manager and Heads of Department consistent with their functional areas, without derogating from the responsibility of the Municipal Manager, who is responsible and accountable for the achievement of these targets.

This strategic and high-level scorecard will form the basis for the quarterly, mid-year and annual non-financial performance monitoring and reporting. The National General Key Performance Indicators as prescribed in terms of Section 43 of the Local Government: Municipal Systems Act and Regulation 796 of 2001 are indicated in *italic font* in the table above. The afore-said strategic indicators are as follows:

| PROJECT # | IDP OBJECTIVES | NATIONAL OUTCOMES | KEY PERFORMANCE INDICATORS (KPI) | U M C O M P | W A R D | Department | Budget | Source of funding | RANGE LIFE | KPA.1: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT | | | | PORTFOLIO OF EVIDENCE | |
|-----------|---|-------------------|--|-------------|---------|------------|--------|-------------------|------------|---|---|--|---|-----------------------|----------------|
| | | | | | | | | | | PERFORMANCE TARGET | | QUARTERLY | ANNUAL 2025/26 | | ANNUAL 2026/27 |
| | | | | | | | | | | 1 | 2 | | | | |
| MTOD 01 | To promote positive employee climate & sound labour relations | NO 09/ Output 6 | Submission of the Employment Equity Annual Report to the Department of Labour | # | All | CSD | Opex | Own | 1 | 1 | 1 EE Annual Report submitted to Department of Labour by 15 January 2026 | 1 EE Annual Report submitted to Department of Labour by 15 January 2027 | Employment Equity Annual Report and proof of submission | | |
| | | | | | | | | | | 2 | | | | | |
| | | | | | | | | | | 3 | 1 | | | | |
| | | | | | | | | | | 4 | | | | | |
| MTOD 02 | To provide Human Resources Management | NO 09/ Output 6 | Review of Municipal organogram and submission to Council for approval | # | All | CSD | Opex | Own | 1 | 1 | 1 Municipal organogram reviewed and submitted to Council for approval by March 2026 | 00 Municipal organogram reviewed and submitted to Council for approval by March 2027 | Revised organogram and Council resolution | | |
| | | | | | | | | | | 2 | | | | | |
| | | | | | | | | | | 3 | 1 | | | | |
| | | | | | | | | | | 4 | | | | | |
| MTOD 03 | To develop and retain skills | NO 09/ Output 6 | Critical positions filled as per the approved Financial Recovery Plan (Civil Technician, Communication Officer, Financial Accountant Income, bids and logistics) | # | All | MM | Opex | Own | 0 | 1 | 07 of positions filled as per approved financial recovery plan by June 2026 | 00 of positions filled as per approved financial recovery plan by June 2027 | Appointment letters | | |
| | | | | | | | | | | 2 | | | | | |
| | | | | | | | | | | 3 | 2 | | | | |
| | | | | | | | | | | 4 | 2 | | | | |



| KPA.1: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT | | | | | | | | | | | | | |
|---|--|-------------------|---|-------|---------|------------|----------|-------------------|-----------|--------------------|--|--|--|
| PROJECT # | IDP OBJECTIVES | NATIONAL OUTCOMES | KEY PERFORMANCE INDICATORS (KPI) | U C M | W A R D | Department | Budget | Source of funding | BASE LINE | PERFORMANCE TARGET | | PORTFOLIO OF EVIDENCE | |
| | | | | | | | | | | QUARTERLY | ANNUAL 2025/26 | | ANNUAL 2026/27 |
| MTOD 04 | To develop and retain skills/To provide Human Resources Management | NO 09/ Output 6 | Municipal budget (operating - excluding staff expenditure) actually spent on Implementing Workplace Skills Plan | % | All | CSD | R520 687 | Own | 76% | 1 | 100% of training budget actually spent on implementing WSP by June 2026 | 100% of training budget actually spent on implementing WSP by June 2027 | Expenditure report |
| | | | | | | | | | | 2 | | | |
| | | | | | | | | | | 3 | | | |
| | | | | | | | | | | 4 | 100% | | |
| MTOD 05 | To promote positive employee climate & sound labour relations | NO 09/ Output 1 | Implement identified employee wellness programme of municipal staff and Councillors. | # | All | CSD | R350 000 | Own | 2 | 1 | 1 Employee wellness programme implemented by end June 2026 for wellness of municipal employees & councillors | 2 Employee wellness programme implemented by end June 2027 for wellness of municipal employees & councillors | Programme signed by the Municipal Manager |
| | | | | | | | | | | 2 | | | |
| | | | | | | | | | | 3 | | | |
| | | | | | | | | | | 4 | 1 | | |
| MTOD 06 | Promote Positive Employee climate and sound labour relations | NO 09/ Output 6 | Timeous completion of disciplinary cases in terms of the Disciplinary Code | % | All | CSD | Opex | Own | 100% | 1 | 100% Conclusion of disciplinary within 3 months after appointment of presiding officer and the prosecutor by June 2026 | 100% Conclusion of disciplinary within 3 months after appointment of presiding officer and the prosecutor by June 2027 | Register of disciplinary cases |
| | | | | | | | | | | 2 | | | |
| | | | | | | | | | | 3 | | | |
| | | | | | | | | | | 4 | 100% | | |
| MTOD 07 | Ensure Occupational Health and Safety | NO 09/ Output 6 | Occupational Health Safety inspections conducted | # | All | CSD/FD /TD | Opex | Own | 1 | 1 | 1 Occupational Health Safety inspections conducted by OHS reps by June 2026 | 1 Occupational Health Safety inspections conducted by OHS reps by June 2027 | OHS inspection report |
| | | | | | | | | | | 2 | | | |
| | | | | | | | | | | 3 | | | |
| | | | | | | | | | | 4 | 1 | | |
| MTOD 08 | Provide Human Resources Management/ To develop & retain skills | NO 09/ Output 6 | Submission of the 2025/2026 ATR and 2026/2027 WSP | # | All | CSD | Opex | Own | 1 | 1 | 1 2025/2026 ATR and 2026/2027 WSP submitted to LGSETA by end of April 2026 | 1 2025/2026 ATR and 2026/2027 WSP submitted to LGSETA by end of April 2027 | ATR, WSP and proof of submission to LGSETA |
| | | | | | | | | | | 2 | | | |
| | | | | | | | | | | 3 | | | |
| | | | | | | | | | | 4 | 1 | | |



KPA.2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

| PROJECT # | IDP OBJECTIVES | NATIONAL OUTCOMES | PROJECT NAME | KEY PERFORMANCE INDICATORS (KPI) | UO M # | W A # | I D # | Budget | Source of Funding | BASE LINE | PERFORMANCE TARGET | | | | PORTFOLIO OF EVIDENCE |
|-----------|--|-------------------|-------------------------------------|--|--------|-------|-------|---------------|-------------------|-----------|--------------------|--|--|---|-----------------------|
| | | | | | | | | | | | ANNUAL 2026/27 | | | | |
| | | | | | | | | | | | QUARTERLY | ANNUAL 2025/26 | ANNUAL 2026/27 | ANNUAL 2026/27 | |
| BSDID 01 | To provide waste removal services for households | NO 09/ Output 2 | Refuse Removal | Number of household refuse removal (once a week according to the weekly schedule) in Dikgatlong Area | # | A | T | R00 | Own | New | 1 | 48 Refuse removal services done once per week in Dikgatlong area by June 2026. | 48 Refuse removal services done once per week in Dikgatlong area by June 2027. | Signed off work orders and Refuse collection schedule | |
| | | | | | | | | | | | 2 | | | | |
| | | | | | | | | | | | 3 | | | | |
| | | | | | | | | | | | 4 | | | | |
| BSDID 02 | Maintain and provide compliant waste disposal sites according to permit conditions | NO 09/ Output 2 | Waste Management Plan | Develop of an Integrated Waste Management Plan (IWMP) | # | A | T | R00 | Own | New | 1 | 1 Integrated Waste Management Plan developed by June 2026. | 1 Integrated Waste Management Plan reviewed by June 2027. | Approved Integrated Waste Management Plan | |
| | | | | | | | | | | | 2 | | | | |
| | | | | | | | | | | | 3 | | | | |
| | | | | | | | | | | | 4 | | | | |
| BSDID 03 | | | | Number of households connected to electricity in Sandton | # | 3 | | | | New | 1 | 300 Households Connected to electricity in Sandton by June 2026 | None | Technical report | |
| | | | | | | | | | | | 2 | | | | |
| | | | | | | | | | | | 3 | | | | |
| | | | | | | | | | | | 4 | 300 | | | |
| BSDID 04 | | | Household Electrification (Phase 1) | Number of households connected to electricity in Vukuzenzele | # | 3 | | | | New | 1 | 350 Households Connected to electricity in Vukuzenzele by June 2026 | None | Technical report | |
| | | | | | | | | | | | 2 | | | | |
| | | | | | | | | | | | 3 | | | | |
| | | | | | | | | | | | 4 | 350 | | | |
| BSDID 05 | To ensuring that all households have access to electricity | NO 09/ Output 2 | | Number of households connected to electricity in Sonderwater | # | 3 | T | R5,752,176.50 | INEP | New | 1 | 900 Households Connected to electricity in Sonderwater by June 2026 | None | Technical report | |
| | | | | | | | | | | | 2 | | | | |
| | | | | | | | | | | | 3 | | | | |
| | | | | | | | | | | | 4 | 300 | | | |
| BSDID 06 | | | | Number of households connected to electricity in Sevedeleaan | # | 6 | | | | New | 1 | 100 Households Connected to electricity in Sevedeleaan by June 2026 | None | Technical report | |
| | | | | | | | | | | | 2 | | | | |
| | | | | | | | | | | | 3 | | | | |
| | | | | | | | | | | | 4 | 100 | | | |
| BSDID 07 | | | | Number of households connected to electricity in Upperzone | # | 2 | | | | New | 1 | 50 Households Connected to electricity in Upperzone by June 2026 | None | Technical report | |
| | | | | | | | | | | | 2 | | | | |
| | | | | | | | | | | | 3 | | | | |
| | | | | | | | | | | | 4 | 50 | | | |
| BSDID 08 | To upgrade and maintain water services | NO 09/ Output 2 | Provision of Bulk Water | Approval of Business Plan | # | 5 | T | R5,352,859.90 | MIG | New | 1 | 1 business plan approved by December 2025 | None | COGHSTA Approval Letter | |
| | | | | | | | | | | | 2 | | | | |
| | | | | | | | | | | | 3 | | | | |
| | | | | | | | | | | | 4 | | | | |



KPA.2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

| PROJECT # | IDF OBJECTIVES | NATIONAL OUTCOMES | PROJECT NAME | KEY PERFORMANCE INDICATORS (KPI) | UOM | WATER D | Budget | Source of Funding | BASIC USE | PERFORMANCE TARGET | | | PORTFOLIO OF EVIDENCE | | |
|-----------|---|-------------------|--------------------------------------|---|-----|---------|--------|-------------------|-----------|--------------------|---|--|---|------------------|------------------|
| | | | | | | | | | | QUARTERLY | ANNUAL 2025/26 | ANNUAL 2026/27 | | | |
| BSDID 09 | | | Pipeline in Delpertschoop Phase 1 | Tender Advertisement | # | | | | New | 1 | 1 tender advertised by December 2025 | None | Newspaper Advert | | |
| | | | | Appointment of contractor | # | | | | New | 1 | 1 contractor appointed by December 2025 | None | Appointment Letter | | |
| | | | | Review of Water Service Development Plan (WSDP) | # | A | Opex | Own | 1 | 1 | 1 Water Service Development Plan reviewed by June 2026 | 1 Water Service Development Plan reviewed by June 2027 | Water Service Development Plan | | |
| | | | | Number of boreholes fenced with concrete wall | # | | | | New | 1 | 1 | 5 production boreholes fenced with concrete wall by June 2026 | None | Technical report | |
| BSDID 13 | To provide potable water | NO 09/ Output 2 | Provision of boreholes (Phase 2) | Number of water storage tanks installed in Gong-gong | # | | | | New | 1 | 1 | 1 | 1 Water Storage Tank installed in Gong-gong by September 2026 | None | Technical report |
| | | | | Number of boreholes installed with pumping equipment | # | A | R | MIG | 1 | 1 | 5 boreholes installed with pumping equipment by June 2026 | None | Technical report | | |
| | | | | Number of boreholes installed with security cameras | # | | | | New | 1 | 1 | 5 security cameras installed to the boreholes by June 2026 | None | Technical report | |
| | | | | Number of Kilometres of stormwater pipeline installed | # | | | | New | 1 | 1 | 0.37kms Pipeline storm water system Installed by March 2026 | None | Technical report | |
| BSDID 17 | To upgrade and maintain road and storm water services | NO 09/ Output 2 | Provision of Roads and Stormwater In | Number of Kilometres of concrete open stormwater channels installed | # | | | | New | 1 | 0.4km | 0.6kms concrete open stormwater channels installed by March 2026 | None | Technical report | |
| | | | | | # | | | | New | 2 | 0.6km | | | | |
| | | | | | # | | | | New | 3 | 0.61km | | | | |
| | | | | | # | | | | New | 4 | 0.61km | | | | |
| BSDID 18 | | | | | | | | New | 1 | | None | Technical report | | | |



| KPA.2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT | | | | | | | | | | | | |
|--|---|-------------------|--|---|-------|------|------------|-------------------|--------------------|----------------|---|-----------------------|
| PROJECT # | IDP OBJECTIVES | NATIONAL OUTCOMES | PROJECT NAME | KEY PERFORMANCE INDICATORS (KPI) | UDM # | WARD | BUDGET | SOURCE OF FUNDING | PERFORMANCE TARGET | | | PORTFOLIO OF EVIDENCE |
| | | | | | | | | | QUARTERLY | ANNUAL 2025/26 | ANNUAL 2026/27 | |
| BSDID 19 | | | Windsorton (Phase 1) | Number of kilometres of road Paved on Windsorton road and stormwater systems | | | | | 2 | 0.4km | 1.61km Road paved in Windsorton by June 2026 | |
| | | | | | | | | | 3 | 0.6km | | |
| | | | | | | | | | 4 | 0.61km | | |
| | | | | | | | | | 1 | 1 | | |
| BSDID 20 | To upgrade and maintain road and storm water services | NO 09/ Output 2 | Provision of Stormwater in Debeershoogte Phase 1 | Tender Advertisement | # | | | | 2 | - | 1 tender advertised by September 2025 | None |
| | | | | | | | | | 3 | - | | |
| | | | | | | | | | 4 | - | | |
| | | | | | | | | | 1 | - | | |
| BSDID 21 | | | Provision of Stormwater in Debeershoogte Phase 1 | Appointment of contractor | # | | R8,000,000 | MIG | 2 | 1 | 1 contractor appointed by December 2025 | None |
| | | | | | | | | | 3 | - | | |
| | | | | | | | | | 4 | - | | |
| | | | | | | | | | 1 | - | | |
| BSDID 22 | | | Provision of Stormwater in Debeershoogte Phase 1 | Number of kilometres of road Paved on Debeershoogte road and stormwater systems | # | | | | 2 | 1.5km | 3.06km Road paved in Debeershoogte by June 2026 | None |
| | | | | | | | | | 3 | 1.54km | | |
| | | | | | | | | | 4 | - | | |
| | | | | | | | | | 1 | - | | |
| BSDID 22 | | | Provision of Stormwater in Debeershoogte Phase 1 | Number of Kilometres of stormwater system pipeline installed | # | | | | 2 | - | 0.17kms Pipeline storm water system installed by March 2026 | None |
| | | | | | | | | | 3 | - | | |
| | | | | | | | | | 4 | - | | |
| | | | | | | | | | 1 | - | | |

| KPA.3: LOCAL ECONOMIC DEVELOPMENT | | | | | | | | | | | | |
|-----------------------------------|---|-------------------|--|-------|------|------------|-------------|----------------------|--------------------|----------------|--|--|
| PROJECT # | IDP OBJECTIVES | NATIONAL OUTCOMES | KEY PERFORMANCE INDICATORS (KPI) | UDM # | WARD | DEPARTMENT | BUDGET | SOURCE OF FUNDING | PERFORMANCE TARGET | | | PORTFOLIO OF EVIDENCE |
| | | | | | | | | | QUARTERLY | ANNUAL 2025/26 | ANNUAL 2026/27 | |
| LED 01 | To provide an enabling environment to create jobs | NO 09/ Output 3 | Jobs created through municipality's LED initiatives including (capital projects, EPWP&CWP) | # | All | MM | R 1,286,000 | Dept of Public Works | 1 | 50 | 200 Jobs created through LED initiatives including capital projects by June 2027 | 200 Jobs created through LED initiatives including capital projects by June 2027 |
| | | | | | | | | | 2 | 50 | | |
| | | | | | | | | | 3 | 100 | | |
| | | | | | | | | | 4 | - | | |
| LED 02 | To promote SMMEs growth / To support enterprise development | NO 09/ Output 1 | SMMEs trained on business management skills and sustainability | # | All | MM | Oper | Own | 1 | - | 100 SMMEs trained on business management skills and sustainability by June 2026 | 150 SMMEs trained on business management skills and sustainability by June 2027 |
| | | | | | | | | | 2 | - | | |
| | | | | | | | | | 3 | 50 | | |
| | | | | | | | | | 4 | 50 | | |



KPA.3: LOCAL ECONOMIC DEVELOPMENT

| PROJECT # | IDP OBJECTIVES | NATIONAL OUTCOMES | KEY PERFORMANCE INDICATORS (KPI) | UOM | WARD | Department | Budget | Source of Funding | BASE LINE | PERFORMANCE TARGET | | | | PORTFOLIO OF EVIDENCE |
|-----------|---|-------------------|---|-----|------|------------|----------|-------------------|-----------|--------------------|--|--|--|--|
| | | | | | | | | | | QUARTERLY | ANNUAL 2025/26 | ANNUAL 2026/27 | ANNUAL 2026/27 | |
| | | | | | | | | | | | | | | |
| LED 03 | To coordinate EPWP | NO 09/ Output 1&7 | EPWP quarterly reports submitted to Public Works | # | All | MM | Opex | Own | 4 | 1 | 4 EPWP reports submitted to Public Works by end of June 2026 | 4 EPWP reports submitted to Public Works by end of June 2027 | 4 EPWP reports submitted to Public Works by end of June 2027 | Quarterly reports, and proof of submission to Public Works |
| | | | | | | | | | | 2 | | | | |
| | | | | | | | | | | 3 | | | | |
| | | | | | | | | | | 4 | | | | |
| LED 04 | To Increase community Self-Sufficiency | NO 09/ Output 1 | Implementation of beneficiary programs to empower women, youth and people with disability | # | All | MM/Mayor | R100 000 | Own | 0 | 1 | 2 beneficiary programmes implemented to empower women, youth and people with disability by June 2026 | 4 beneficiary programmes implemented to empower women, youth and people with disability by June 2027 | 4 beneficiary programmes implemented to empower women, youth and people with disability by June 2027 | Project close out reports |
| | | | | | | | | | | 2 | | | | |
| | | | | | | | | | | 3 | | | | |
| | | | | | | | | | | 4 | | | | |
| LED 05 | To build partnership for growth and development | NO 09/ Output 1 | Establishment of the Local Economic Development (LED) Forums (Mining, Business & LED) | # | MM | MM | Opex | Own | New | 1 | 1 Local Economic Development (LED) Forums established by June 2026 | 2 Local Economic Development (LED) Forums established by June 2027 | 2 Local Economic Development (LED) Forums established by June 2027 | Terms of References |
| | | | | | | | | | | 2 | | | | |
| | | | | | | | | | | 3 | | | | |
| | | | | | | | | | | 4 | | | | |
| LED 06 | To build partnership for growth and development | NO 09/ Output 1 | Review of the Local Economic Development (LED) strategy | # | All | MM-LED | Opex | Own | New | 1 | 1 Local Economic Development (LED) strategy reviewed by Council by June 2026 | 1 Local Economic Development (LED) strategy reviewed by Council by June 2027 | 1 Local Economic Development (LED) strategy reviewed by Council by June 2027 | Strategy and Council resolution |
| | | | | | | | | | | 2 | | | | |
| | | | | | | | | | | 3 | | | | |
| | | | | | | | | | | 4 | | | | |

KPA.4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

| PROJECT # | IDP OBJECTIVES | NATIONAL OUTCOMES | KEY PERFORMANCE INDICATORS (KPI) | UOM | WARD | Department | Budget | Source of Funding | BASE LINE | PERFORMANCE TARGET | | | | PORTFOLIO OF EVIDENCE | | | |
|-----------|---|-------------------|---|-----|------|------------|---------------|----------------------------------|-----------|--------------------|----------------|----------------|----------------|-----------------------|---|---|--------------------|
| | | | | | | | | | | QUARTERLY | ANNUAL 2025/26 | ANNUAL 2026/27 | ANNUAL 2026/27 | | | | |
| | | | | | | | | | | | | | | | 1 | 2 | 3 |
| MFV 01 | Provide and Maintain Municipal Infrastructure | NO 09/ Output 2 | Expenditure of all grant funding | % | All | TD | R26,96 3,000. | MIG, FMG, EPWP, Library | 100 % | 1 | 15% | 40% | 65% | 100 % | Spent 100% of grant funding allocated by June 2026 | Spent 100% of grant funding allocated by June 2027 | Expenditure report |
| | | | | | | | | | | 2 | | | | | | | |
| | | | | | | | | | | 3 | | | | | | | |
| | | | | | | | | | | 4 | | | | | | | |
| MFV 02 | Provide and Maintain | NO 09/ Output 2 | Approved capital budget actually spent on capital | % | All | MM/TD | R11,34 9,000 | MIG, INEP, WSIG, RBIG (only MIG) | 100 % | 1 | 15% | 40% | 65% | 100 % | 100% actual expenditure of approved capital budget on projects by June 2026 | 100% actual expenditure of approved capital budget on projects by June 2027 | Expenditure report |
| | | | | | | | | | | 2 | | | | | | | |
| | | | | | | | | | | 3 | | | | | | | |
| | | | | | | | | | | 4 | | | | | | | |



KPA.4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

| PROJECT # | IDP OBJECTIVES | NATIONAL OUTCOMES | KEY PERFORMANCE INDICATORS (KPIs) | UOM | W&ED | Department | Budget | Source of Funding | BASE LINE | PERFORMANCE TARGET | | | PORTFOLIO OF EVIDENCE |
|-----------|--|-------------------|--|-------|------|---------------|--------|-------------------|-----------|---|---|---|--------------------------|
| | | | | | | | | | | ANNUAL 2025/26 | | ANNUAL 2026/27 | |
| | | | | | | | | | | QUARTERLY | | | |
| MFV 03 | Municipal Infrastructure | NO 09/ Output 1&6 | Improve revenue collection | % All | FD | Opex | Own | 55% | 4 | 100% | 95% of the outstanding and current service debtors to revenue achieved by June 2026 | 95% of the outstanding and current service debtors to revenue achieved by June 2027 | Section 71 budget report |
| | | | | | | | | | 1 | 60% | | | |
| | | | | | | | | | 2 | 70% | | | |
| | | | | | | | | | 3 | 80% | | | |
| MFV 04 | To promote accountability and transparency | NO 09/ Output 1&6 | Development of a post audit action plan to address the findings raised by AG in the management letter | # All | FD | Opex | Own | 1 | - | 1 post audit action plan developed to address the AG finding by March 2026 | 1 post audit action plan developed to address the AG finding by March 2027 | Post audit action plan | |
| | | | | | | | | 2 | - | | | | |
| | | | | | | | | 3 | 1 | | | | |
| | | | | | | | | 4 | - | | | | |
| MFV 05 | Improve Asset Management | NO 09/ Output 1&6 | Timeous updating of assets registers | # All | FD | R108,8 136.00 | Own | 1 | 1 | 1 municipal asset register updated by August 2025 | 1 municipal asset register updated by August 2026 | Asset registers | |
| | | | | | | | | 2 | - | | | | |
| | | | | | | | | 3 | - | | | | |
| | | | | | | | | 4 | - | | | | |
| MFV 06 | To promote accountability and transparency | NO 09/ Output 1&6 | Timeous submission of the Annual Financial Statements to the AG | # All | FD | R1,969,864.00 | Own | 1 | 1 | 1 annual financial statement submitted to AG by end of August 2025 | 1 annual financial statement submitted to AG by end of August 2026 | Signed off AFS | |
| | | | | | | | | 2 | - | | | | |
| | | | | | | | | 3 | - | | | | |
| | | | | | | | | 4 | - | | | | |
| MFV 07 | To promote accountability and transparency | NO 09/ Output 1&6 | Timeous adoption of the Adjustment Budget by Council | # All | FD | Opex | Own | 1 | - | 1 budget adjustment adopted by Council by end February 2026 | 1 budget adjustment adopted by Council by end February 2027 | Budget adjustment and Council resolution | |
| | | | | | | | | 2 | - | | | | |
| | | | | | | | | 3 | 1 | | | | |
| | | | | | | | | 4 | - | | | | |
| MFV 08 | To promote accountability and transparency | NO 09/ Output 1&6 | Timeous adoption of the draft annual municipal budget | # All | FD | Opex | Own | 1 | - | 1 draft annual budget tabled before Council by March 2025 | 1 draft annual budget tabled before Council by March 2027 | Draft annual budget and Council resolution | |
| | | | | | | | | 2 | - | | | | |
| | | | | | | | | 3 | 1 | | | | |
| | | | | | | | | 4 | - | | | | |
| MFV 09 | To promote accountability and transparency | NO 09/ Output 1&6 | Timeous adoption of the annual municipal budget | # All | FD | Opex | Own | 1 | - | 1 annual budget adopted by Council by end of May 2026 | 1 annual budget adopted by Council by end of May 2027 | Municipal annual budget and Council resolution | |
| | | | | | | | | 2 | - | | | | |
| | | | | | | | | 3 | - | | | | |
| | | | | | | | | 4 | 1 | | | | |
| MFV 10 | To promote accountability and transparency | NO 09/ Output 1&6 | Timeous drafting of budget related policies and Bylaws (property rates & by-law, indigent, cash management and investment, asset management, credit control) | # All | FD | Opex | Own | 1 | - | 10 Draft budget related policies and Bylaws adopted by Council by end of March 2026 | 10 budget related policies and Bylaws adopted by Council by end of March 2027 | Draft Budget policies and Bylaws /Council resolution | |
| | | | | | | | | 2 | - | | | | |
| | | | | | | | | 3 | 10 | | | | |
| | | | | | | | | 4 | - | | | | |



KPA.4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

| PROJECT # | IDP OBJECTIVES | NATIONAL OUTCOMES | KEY PERFORMANCE INDICATORS (KPI) and debt collection & by-law, SCM, Budget Implementation and Management) | UOM | WARS | Department | Budget | Source of Funding | BASE LINE | PERFORMANCE TARGET | | | PORTFOLIO OF EVIDENCE |
|-----------|--|-------------------|--|-----|------|------------|--------|-------------------|--|--|--|--|-----------------------|
| | | | | | | | | | | ANNUAL 2025/26 | | ANNUAL 2026/27 | |
| | | | | | | | | | | QUARTERLY | | | |
| MFV 11 | To promote accountability and transparency | NO 09/ Output 1&6 | Timorous adoption of budget related policies and Bylaws | All | FD | Opex | Own | 16 | 1 | 10 budget related policies and Bylaws adopted by Council by end of May 2026 | 10 budget related policies and Bylaws adopted by Council by end of May 2027 | Budget policies and Bylaws/ Council resolution | |
| | | | | | | | | | 2 | | | | |
| | | | | | | | | | 3 | | | | |
| | | | | | | | | | 4 | | | | |
| MFV 12 | Enhance revenue and asset base | NO 09/ Output 1&6 | Timely (within 10 working days after end of the month) submission of Budget statements (S71) to the Mayor & Provincial Treasury. | All | FD | Opex | Own | 1 | 12 budget S71 statements submitted to Mayor & PT 10 days after end of month by end June 2026 | 12 budget S71 statements submitted to Mayor & PT 10 days after end of month by end June 2027 | Sect 71 Reports or Acknowledgement of receipt | | |
| | | | | | | | | 2 | | | | | |
| | | | | | | | | 3 | | | | | |
| | | | | | | | | 4 | | | | | |
| MFV 13 | Enhance revenue and asset base | NO 09/ Output 1&6 | Curbing of over-expenditure on projected operating expenditure | All | ALL | Opex | Own | 1 | 0% of over-expenditure on projected operating expenditure by June 2026 | 0% of over-expenditure on projected operating expenditure by June 2027 | Expenditure report | | |
| | | | | | | | | 2 | | | | | |
| | | | | | | | | 3 | | | | | |
| | | | | | | | | 4 | | | | | |
| MFV 14 | Enhance revenue and asset base | NO 09/ Output 1&6 | Submission of quarterly reports on irregular, fruitless and wasteful expenditure to Council | All | FD | Opex | Own | 1 | 4 reports on unauthorized, irregular, fruitless and wasteful expenditure to Council by June 2026 | 4 reports on unauthorized, irregular, fruitless and wasteful expenditure to Council by June 2027 | Unauthorized, irregular, fruitless & wasteful expenditure reports and Council resolution | | |
| | | | | | | | | 2 | | | | | |
| | | | | | | | | 3 | | | | | |
| | | | | | | | | 4 | | | | | |
| MFV 15 | To promote accountability and transparency | NO 09/ Output 1&6 | Submission of Miscoa data strings | All | FD | Opex | Own | 1 | 12 Miscoa data strings by June 2026 | 12 Miscoa data strings by June 2027 | Miscoa data string proof of submission | | |
| | | | | | | | | 2 | | | | | |
| | | | | | | | | 3 | | | | | |
| | | | | | | | | 4 | | | | | |

KPA.5: KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

| PROJECT # | IDP OBJECTIVES | NATIONAL OUTCOMES | KEY PERFORMANCE INDICATORS (KPI) | UOM | WARS | Department | Budget | Source of Funding | BASE LINE | PERFORMANCE TARGET | | | PORTFOLIO OF EVIDENCE |
|-----------|----------------|-------------------|--|-----|------|------------|--------|-------------------|-----------|--------------------|--|--|-----------------------|
| | | | | | | | | | | ANNUAL 2025/26 | | ANNUAL 2026/27 | |
| | | | | | | | | | | QUARTERLY | | | |
| GGPP 01 | | NO 09/ Output 1&6 | Development of the Mid-Year Budget and Performance | # | All | MM | Opex | Own | 1 | 1 | 1 Mid-Year Budget and Performance assessment | 1 Mid-Year Budget and Performance assessment | |
| | | | | | | | | | | 2 | | | |



KPA-5: KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

| PROJECT # | IDP OBJECTIVES | NATIONAL OUTCOMES | KEY PERFORMANCE INDICATORS (KPI) | I/O M | WARD | Department | Budget | Source of Funding | BASE LINE | PERFORMANCE TARGET | | | PORTFOLIO OF EVIDENCE |
|-----------|--|-------------------|--|-------|------|------------|--------|-------------------|-----------|--------------------|--|---|-----------------------|
| | | | | | | | | | | QUARTERLY | ANNUAL 2025/26 | ANNUAL 2026/27 | |
| | | | | | | | | | | 3 | 4 | 1 | |
| GGPP 02 | Promote governance and accountability | NO 09/ Output 5&7 | assessment report in terms of Section 72: MFMA by 25 January | # | All | MM | Opex | Own | 1 | 1 | report developed in terms of section 72 of MFMA by the 25 January 2027 | Mid-Year Budget and Performance assessment report | |
| | | | | | | | | | | 2 | 1 2025/2026 annual performance report developed by August 2026 | Signed off APR | |
| | | | | | | | | | | 3 | | | |
| | | | | | | | | | | 4 | | | |
| GGPP 03 | To promote accountability and transparency | NO 09/ Output 5&7 | Development of the draft annual report for 2024/2025 financial year | # | All | MM | Opex | Own | 1 | 1 | 1 2024/2025 draft annual report developed by the end January 2027 | Annual report tabled in Council | |
| | | | | | | | | | | 2 | 1 final SDBIP approved by the Mayor within 28 days after approval of the budget and the IDP | Signed final SDBIP | |
| | | | | | | | | | | 3 | | | |
| | | | | | | | | | | 4 | | | |
| GGPP 04 | Democratic and accountable organisation | NO 09/ Output 5&7 | Approval of the final SDBIP by the Mayor within 28 days after the approval of the budget and the IDP | # | All | MM | Opex | Own | 1 | 1 | 1 MPAC oversight report & final Annual Report approved by Council by end of March 2026 | MPAC oversight report, final/Annual Report | |
| | | | | | | | | | | 2 | 1 performance agreement signed with Mayor by end of July 2025 | Signed copy of performance agreement | |
| | | | | | | | | | | 3 | | | |
| | | | | | | | | | | 4 | | | |
| GGPP 05 | Democratic and accountable organisation | NO 09/ Output 5&7 | Development of MPAC oversight report and final Annual Report by Council | # | All | MM | Opex | Own | 1 | 1 | 3 performance agreements signed with Managers reporting directly to the MM by end July 2025 | Signed copies of the performance agreements | |
| | | | | | | | | | | 2 | 4 quarterly performance reports (financial & non-financial) submitted to Council i.t.o. section 52 of MFMA by end of June 2026 | Quarterly performance reports and Council resolutions | |
| | | | | | | | | | | 3 | | | |
| | | | | | | | | | | 4 | | | |
| GGPP 06 | To promote accountability and transparency | NO 09/ Output 5&7 | Signing of performance agreements with Managers reporting directly to the Municipal Manager | # | All | MM | Opex | Own | 1 | 1 | 4 Council meetings convened by the end of June 2026 | Council minutes and attendance registers | |
| | | | | | | | | | | 2 | | | |
| | | | | | | | | | | 3 | | | |
| | | | | | | | | | | 4 | | | |
| GGPP 07 | To promote accountability and transparency | NO 09/ Output 5&7 | Submission of quarterly performance reports to Council in line with section 52 of the MFMA (financial and non-financial) | # | All | MM | Opex | Own | 3 | 1 | 4 Council meetings convened by the end of June 2027 | Council minutes and attendance registers | |
| | | | | | | | | | | 2 | | | |
| | | | | | | | | | | 3 | | | |
| | | | | | | | | | | 4 | | | |
| GGPP 08 | To promote accountability and transparency | NO 09/ Output 5&7 | Submission of quarterly performance reports to Council in line with section 52 of the MFMA (financial and non-financial) | # | All | MM | Opex | Own | 4 | 1 | | | |
| | | | | | | | | | | 2 | | | |
| | | | | | | | | | | 3 | | | |
| | | | | | | | | | | 4 | | | |
| GGPP 09 | To promote accountability | NO 09/ Output 5&7 | | # | All | MM | Opex | Own | 5 | 1 | | | |
| | | | | | | | | | | 2 | | | |
| | | | | | | | | | | 3 | | | |
| | | | | | | | | | | 4 | | | |



KPA 5: KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

| PROJECT # | IDP OBJECTIVES | NATIONAL OUTCOMES | KEY PERFORMANCE INDICATORS (KPI) | U O R E F | U W A R D | Department | Budget | Source of Funding | BASE LINE | PERFORMANCE TARGET | | PORTFOLIO OF EVIDENCE | | |
|-----------|--|-------------------|--|-----------|-----------|------------|--------|-------------------|-----------|--------------------|---|---|----------------|--|
| | | | | | | | | | | ANNUAL 2025/26 | | | ANNUAL 2026/27 | |
| | | | | | | | | | | QUARTERLY | | | QUARTERLY | |
| GGPP 10 | To promote accountability and transparency | NQ 09/ Output 5&7 | Facilitation of MPAC meetings as per the approved municipal calendar | # | All | MM | Opex | Own | 3 | 3 | 1 | MPAC minutes and attendance registers | | |
| | | | | | | | | | | 4 | 1 | | | |
| | | | | | | | | | | 1 | 1 | | | |
| | | | | | | | | | | 2 | 1 | | | |
| GGPP 11 | To promote accountability and transparency | NQ 09/ Output 5&7 | Attendance of meetings of the Audit Committee | # | All | MM | Opex | Own | 3 | 3 | 1 | Audit Committee minutes and attendance registers | | |
| | | | | | | | | | | 4 | 1 | | | |
| | | | | | | | | | | 1 | 1 | | | |
| | | | | | | | | | | 2 | 1 | | | |
| GGPP 12 | To promote accountability and transparency | NO 09/ Output 5&7 | Timeous adoption of 2026/2027 IDP, Budget and PMS Process Plan | # | All | FD/MM | Opex | Own | 1 | 1 | 1 | Budget Key Deadlines, IDP Process Plan and Council resolution | | |
| | | | | | | | | | | 2 | 1 | | | |
| | | | | | | | | | | 3 | 1 | | | |
| | | | | | | | | | | 4 | 1 | | | |
| GGPP 13 | To promote accountability and transparency | NO 08/ Output 5&7 | Timeous tabling of the draft municipal IDP in Council | # | All | MM | Opex | Own | 1 | 1 | 1 | Draft IDP document and Council resolution | | |
| | | | | | | | | | | 2 | 1 | | | |
| | | | | | | | | | | 3 | 1 | | | |
| | | | | | | | | | | 4 | 1 | | | |
| GGPP 14 | To promote accountability and transparency | NO 08/ Output 5&7 | Timeous submission of the draft municipal IDP to MEC for Local Government | # | All | MM | Opex | Own | 1 | 1 | 1 | Acknowledgements of Receipt | | |
| | | | | | | | | | | 2 | 1 | | | |
| | | | | | | | | | | 3 | 1 | | | |
| | | | | | | | | | | 4 | 1 | | | |
| GGPP 15 | To promote accountability and transparency | NO 09/ Output 5&7 | Timeous adoption of the final municipal IDP | # | All | MM | Opex | Own | 1 | 1 | 1 | Final IDP document and Council resolution | | |
| | | | | | | | | | | 2 | 1 | | | |
| | | | | | | | | | | 3 | 1 | | | |
| | | | | | | | | | | 4 | 1 | | | |
| GGPP 16 | To promote accountability and transparency | NQ 09/ Output 5&7 | Timeous submission of the final municipal IDP to MEC | # | All | MM | Opex | Own | 1 | 1 | 1 | Acknowledgement of Receipt | | |
| | | | | | | | | | | 2 | 1 | | | |
| | | | | | | | | | | 3 | 1 | | | |
| | | | | | | | | | | 4 | 1 | | | |
| GGPP 17 | To promote accountability and transparency | NO 09/ Output 5&7 | Quarterly reports submitted to the Council on the functionality of ward committees | # | All | MM / Mayor | Opex | Own | 4 | 1 | 1 | Quarterly functionality reports and Council resolutions | | |
| | | | | | | | | | | 2 | 1 | | | |
| | | | | | | | | | | 3 | 1 | | | |
| | | | | | | | | | | 4 | 1 | | | |



KPA.5: KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

| PROJECT # | IDP OBJECTIVES | NATIONAL OUTCOMES | KEY PERFORMANCE INDICATORS (KPI) | U O M | W A D | Department | Budget | Source of Funding | BASE LINE | PERFORMANCE TARGET | | | PORTFOLIO OF EVIDENCE | |
|-----------|--|-------------------|---|-------|-------|------------|--------|-------------------|-----------|--------------------|--|--|--|----------------|
| | | | | | | | | | | ANNUAL 2025/26 | | | | ANNUAL 2026/27 |
| | | | | | | | | | | QUARTERLY | ANNUAL 2025/26 | ANNUAL 2026/27 | | |
| GGPP 18 | To promote accountability and transparency | NO 09/ Output 5&7 | Development of new municipal policies | # | All | CD/MD | Opex | Own | 3 | 1 | 4 new policies adopted by June 2026 | 8 new policies adopted by June 2027 | Copies of policies and Council resolutions | |
| | | | | | | | | | | 2 | | | | |
| | | | | | | | | | | 3 | | | | |
| | | | | | | | | | | 4 | 1 | | | |
| GGPP 19 | To promote accountability and transparency | NO 09/ Output 5&7 | Review and updating of existing municipal policies | # | All | CD/MD | Opex | Own | 2 | 1 | 3 policies Reviewed and adopted by June 2026 | 5 policies Reviewed and adopted by June 2027 | Copies of policies and Council resolutions | |
| | | | | | | | | | | 2 | 3 | | | |
| | | | | | | | | | | 3 | | | | |
| | | | | | | | | | | 4 | | | | |
| GGPP 20 | To promote accountability and transparency | NO 09/ Output 5&7 | IDP Representative forums meetings successfully held | # | All | MM | Opex | Own | 1 | 1 | 2 IDP Rep forums meetings successfully held by end of June 2026 | 4 IDP Rep forums meetings successfully held by end of June 2027 | Programme and the attendance register | |
| | | | | | | | | | | 2 | 1 | | | |
| | | | | | | | | | | 3 | 1 | | | |
| | | | | | | | | | | 4 | | | | |
| GGPP 21 | To promote accountability and transparency | NO 09/ Output 5&7 | Implementation of Council resolutions by per quarter or target date | % | All | All | Opex | Own | 75% | 1 | 100% Council resolution implemented quarterly or by target date by June 2026 | 100% Council resolution implemented quarterly or by target date by June 2027 | Database of resolutions and Council resolution | |
| | | | | | | | | | | 2 | 100% | | | |
| | | | | | | | | | | 3 | 100% | | | |
| | | | | | | | | | | 4 | 100% | | | |
| GGPP 22 | To promote accountability and transparency | NO 09/ Output 5&7 | Holding of Senior Management Team meetings | # | All | All | Opex | Own | 8 | 1 | 4 Senior Management Team meetings held by June 2026 | 6 Senior Management Team meetings held by June 2027 | Agenda and attendance registers | |
| | | | | | | | | | | 2 | 1 | | | |
| | | | | | | | | | | 3 | 1 | | | |
| | | | | | | | | | | 4 | 1 | | | |



KPA.6: SPATIAL RATIONALE

| PROJECT # | IDP OBJECTIVES | NATIONAL OUTCOMES | KEY PERFORMANCE INDICATORS (KPI) | UOM | WARD | Department | Budget | Source of Funding | BASE LINE | PERFORMANCE TARGET | | | | PORTFOLIO OF EVIDENCE |
|-----------|--|-------------------|--|-----|------|------------|--------|-------------------|-----------|--------------------|---|--|---------------------------------|-----------------------|
| | | | | | | | | | | QUARTERLY | ANNUAL 2025/26 | ANNUAL 2026/27 | | |
| SR 01 | Integrated liveable urban/rural human settlement | NO 09/ Output 4 | An average turn-around time to assess & finalise building plans from date of submission | % | All | MM | Opex | Own | 90% | 1 | 100% | 100% of building plans assessed & finalised within 6 weeks from date of submission by end of June 2027 | Building plans control register | |
| | | | | | | | | | | 2 | 100% | | | |
| | | | | | | | | | | 3 | 100% | | | |
| | | | | | | | | | | 4 | 100% | | | |
| SR 02 | Integrated liveable urban/rural human settlement | NO 09/ Output 4 | Review of Human Settlement Plan by the Council | # | All | TD | Opex | Own | 1 | 1 | 1 Dikgatlong Human Settlement Plan reviewed and adopted by Council by June 2026 | Copy of Human Settlement Plan and Council resolution | | |
| | | | | | | | | | | 2 | 1 | | | |
| | | | | | | | | | | 3 | - | | | |
| | | | | | | | | | | 4 | - | | | |
| SR 03 | Integrated liveable urban/rural human settlement | NO 09/ Output 4 | Review of Land Use Scheme by the Council | # | All | TD | Opex | Own | 1 | 1 | 1 Dikgatlong Land Use Scheme reviewed and adopted by Council by June 2026 | Copy of Land Use Scheme and Council resolution | | |
| | | | | | | | | | | 2 | - | | | |
| | | | | | | | | | | 3 | - | | | |
| | | | | | | | | | | 4 | 1 | | | |
| SR 04 | Integrated liveable urban/rural human settlement | NO 09/ Output 4 | Review of Land Disposal and Alienation Policy by the Council | # | All | TD | Opex | Own | 1 | 1 | 1 Dikgatlong Land Disposal and Alienation Policy reviewed and adopted by Council by June 2026 | Copy of Land Disposal and Alienation Policy and Council resolution | | |
| | | | | | | | | | | 2 | - | | | |
| | | | | | | | | | | 3 | - | | | |
| | | | | | | | | | | 4 | 1 | | | |
| SR 05 | Integrated liveable urban/rural human settlement | NO 09/ Output 4 | Develop Way Leave Policy by the Council | # | All | TD | Opex | Own | New | 1 | 1 Dikgatlong Way Leave Policy developed and adopted by Council by June 2026 | Copy of Way Leave Policy and Council resolution | | |
| | | | | | | | | | | 2 | - | | | |
| | | | | | | | | | | 3 | - | | | |
| | | | | | | | | | | 4 | 1 | | | |
| SR 06 | Integrated liveable urban/rural human settlement | NO 09/ Output 4 | Develop Precinct Plan by the Council | # | All | TD | Opex | Own | New | 1 | 1 Dikgatlong Precinct Plan developed and adopted by Council by December 2025 | Copy of Precinct Plan and Council resolution | | |
| | | | | | | | | | | 2 | 1 | | | |
| | | | | | | | | | | 3 | - | | | |
| | | | | | | | | | | 4 | - | | | |
| SR 07 | Integrated liveable urban/rural human settlement | NO 09/ Output 4 | Progress report submitted on land development application from the District Municipal Planning Tribunal (DMPT) to Council for noting | # | All | MM | Opex | Own | 2 | 1 | 4 progress reports on land development application from the District Municipal Planning Tribunal submitted to Council for noting by June 2026 | Progress reports and Council resolution. | | |
| | | | | | | | | | | 2 | 1 | | | |
| | | | | | | | | | | 3 | 1 | | | |
| | | | | | | | | | | 4 | 1 | | | |
| SR 08 | Integrated liveable urban/rural human settlement | NO 09/ Output 4 | Township establishment (Deiporshoop, B/W/Behind Court, Phiel, Long Lands, Holpan, Sandton, Hebron Park, Mataleng and | # | All | TD | Opex | Own | New | 1 | 13 Township established by June 2026 | Township register | | |
| | | | | | | | | | | 2 | - | | | |
| | | | | | | | | | | 3 | - | | | |
| | | | | | | | | | | 4 | 13 | | | |



KPA.6: SPATIAL RATIONALE

| PROJECT # | IDP OBJECTIVES | NATIONAL OUTCOMES | KEY PERFORMANCE INDICATORS (KPI) | U D A T A | W A R D | Department | Revised | Source of Funding | BASE LINE | PERFORMANCE TARGET | | | | PORTFOLIO OF EVIDENCE | | |
|-----------|--|-------------------|---|-----------|---------|------------|---------|-------------------|-----------|--------------------|----------------|----------------|---|--|------|--------------------------|
| | | | | | | | | | | QUARTERLY | ANNUAL 2025/26 | ANNUAL 2026/27 | | | | |
| SR 09 | Integrated liveable urban/rural human settlement | NO 09/ Output 4 | Windsorton) Cemeteries Longlands Koopmansfontein & Windsorton) Conduct a Feasibility Study in Haak & Steek Informal settlement | # | All | TD | Opex | Own | New | 1 | 2 | 3 | 4 | 1 Feasibility Study conducted Haak & Staak Informal settlement by end of June 2026 | None | Feasibility Study Report |

9. DETAILED PROJECTS WORKS PLAN



A detailed three-year capital works plan is required to ensure sufficient detail to measure and monitor delivery of infrastructure projects on a ward by ward basis. The budget is aligned to the projects and milestones to enable the SDBIP to serve as monitoring tool for service delivery and budget implementation.

CAPITAL PROJECTS BY WARD

The table below indicates the alignment of capital infrastructure projects with Key Performance Areas (KPA's), Strategic Goals and Programmes. The wards that will benefit from these projects are also indicated.

| DEPARTMENT / VOTE | KEY PERFORMANCE AREA | STRATEGIC GOAL | PROGRAMME | PROJECT NAME | WARD NUMBER | TOTAL BUDGET 2025/2026 |
|-------------------|---|--|--|---|-------------|------------------------|
| Technical | Basic Service Delivery and Infrastructure Development | Improve the quantity and quality of municipal basic services to the people in the areas on access electricity. | To ensuring that all households have access to electricity | Household Electrification (Phase 1) | All | R20,500,000.00 |
| Technical | Basic Service Delivery and Infrastructure Development | Improve the quantity and quality of municipal basic services to the people in the areas on roads and storm water. | To upgrade and maintain road and storm water services | Upgrading of Roads in Debeershooghte | 2 | R8,000,000.00 |
| Technical | Basic Service Delivery and Infrastructure Development | Improve the quantity and quality of municipal basic services to the people in the areas on access to water services. | To provide potable water | Provision of Bulk Water Pipeline in Delpoortshoop Phase 1 | All | R5,752,176.50 |
| Technical | Basic Service Delivery and Infrastructure Development | Improve the quantity and quality of municipal basic services to the people in the areas on roads and storm water. | To upgrade and maintain road and storm water services | Upgrading of Roads in Windsorton | 5 | R5,352,859.90 |

PROJECTED QUARTERLY IMPLEMENTATION OF CAPITAL PROJECTS

A summary of quarterly planned progress with implementation for each project is provided below:

| DEPARTMENT /VOTE | PROJECT NAME | TOTAL CAPITAL 2025/26 | Funding source | QUARTER 1 JULY 2025 – SEPTEMBER 2025 | | QUARTER 2 OCTOBER 2025 - DECEMBER 2025 | | QUARTER 3 JANUARY 2026 – MARCH 2026 | | QUARTER 4 APRIL 2026 – JUNE 2026 | |
|------------------|---|-----------------------|----------------|---|---------------------------------|---|---------------------------------|--|------------------------|-------------------------------------|-------------------------------------|
| | | | | % PROGRESS | ACTIVITY / MILESTONE | % PROGRESS | ACTIVITY / MILESTONE | % PROGRESS | ACTIVITY / MILESTONE | % PROGRESS | ACTIVITY / MILESTONE |
| Technical | Household Electrification (Phase 1) | R2,991,963.00 | INEP | 10% | Appointment of Service Provider | 40% | Installation | 80% | Installation | 100% | Installation completion for phase 1 |
| Technical | Upgrading of Roads in Debeershoogte | R8,000,000.00 | MIG | 10% | SCM processes | 40% | Appointment of Service Provider | 80% | Construction | 100% | Construction completion for phase 1 |
| Technical | Provision of Bulk Water Pipeline in Delpoortshoop Phase 1 | R5,752,176.50 | MIG | 0% | SCM processes | 100% | Appointment of Service Provider | 30% | Construction | 100% | Construction completion for phase 1 |
| Technical | Upgrading of Roads in Windsorton | R5,352,859.90 | MIG | 30% | Construction | 80% | Construction | 100% | Construction Completed | | |



10. CONCLUSION

The Service Delivery and Budget Implementation Plan is an important monitoring tool for the Mayor and Council to monitor the organisational performance of the municipality. It also gives credible meaning to the Annual Municipal Budget and the Integrated Development Plan (IDP) and will inform both in-year performance reporting in terms of Sections 71 (*monthly budget statements and reports*) and 72 (*mid-year budget and performance assessment report*) of the Local Government: Municipal Finance Management Act and Section 46 (annual performance reports) of the Local Government: Municipal Systems Act, read together with Chapter 12 of the Local Government: Municipal Finance Management Act (*annual reports*). This enabling framework gives the Mayor and the Municipal Manager the opportunity to pro-actively implement corrective measures in the event of poor performance.

The Service Delivery and Budget Implementation Plan also provides the high level information to prepare the performance agreements of the Municipal Manager and Managers directly accountable to the municipal Managers, including the outputs and time frames for which the entire senior management will be held responsible and accountable by the Mayor and Council, who are entrusted with the oversight responsibility to monitor the performance of the municipality against pre-determined strategic objectives on service delivery.